



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**

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1 SPECIAL MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS  
2 BUDGET HEARING, WEDNESDAY, MAY 7, 2008, 9:30 AM  
3  
4  
5

6 **SUP. BURKE, CHAIR:** I'M GOING TO ASK EVERYONE TO GET TOWARDS  
7 THEIR SEATS AND WE'RE GOING TO START CALLING THE ROLL. IT  
8 LOOKS AS THOUGH ALL OF THE MEMBERS ARE PRESENT. DO YOU WANT TO  
9 CALL THE ROLL? I THINK EVERYONE IS PRESENT, SO WE CAN START  
10 WITH THE BUDGET HEARINGS FOR WEDNESDAY, MAY 7TH, 2008.  
11

12 **CLERK SACHI HAMAI:** WE'LL JUST START CALLING WITH THE SPEAKER  
13 LIST AND THEN AFTER THE SPEAKER LIST, IT WILL BE THE PEOPLE  
14 WHO HAVE WALKED IN TODAY.  
15

16 **SUP. BURKE, CHAIR:** YOU KNOW, IN VIEW OF THE FACT THAT THE  
17 SHERIFF WAS ON FOR 10 O'CLOCK, WE'RE JUST AT 5 OF 10, WHY  
18 DON'T WE GIVE THE SHERIFF AN OPPORTUNITY TO GIVE HIS STATEMENT  
19 FIRST AND THEN WE CAN GO RIGHT INTO THE NEXT SPEAKERS. SHERIFF  
20 BACA?  
21

22 **SHERIFF LEROY BACA:** THANK YOU AND GOOD MORNING. I WOULD JUST  
23 LIKE TO, FIRST OF ALL, THANK THE C.E.O., AND HE'S WALKING  
24 TOWARD ME, AND HIS STAFF, FOR THE EXTENSIVE AMOUNT OF WORK  
25 THAT THEY PUT INTO THE SHERIFF'S DEPARTMENT'S BUDGET AND



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1 OBVIOUSLY OUR COUNTY HAS HAD A CHALLENGE IN THE SENSE THAT OUR  
2 REVENUES ARE NOT WHAT THEY USED TO BE. THE KEY TO THE  
3 SHERIFF'S DEPARTMENT IS THAT I WANT TO THANK THE BOARD FOR ALL  
4 THE SUPPORT YOU'VE GIVEN TO THE DEPARTMENT OVER THE LAST  
5 SEVERAL YEARS, OF WHICH HAVE ALLOWED US TO FIX SOME VERY  
6 SUBSTANTIAL PROBLEMS. SO WE'RE NOT HERE TO COMPLAIN ABOUT  
7 ANYTHING, WE'RE HERE TO SAY TO YOU THAT, IN THE OVERALL OF THE  
8 SHERIFF'S DEPARTMENT BUDGET, WAS ABLE TO ACHIEVE A LOT OF GOOD  
9 AND POSITIVE THINGS OVER THE LAST YEAR. AND I AGAIN WANT TO  
10 THANK MR. FUJIOKA FOR HIS LEADERSHIP IN HELPING THAT BECOME  
11 THE REALITY OF THIS REPORT TO YOU. I DO HAVE, HOWEVER, SIX  
12 ITEMS THAT HAVE BEEN PUT FORWARD FOR YOU TO LOOK AND CONSIDER.  
13 I'M NOT SAYING WE'RE IN ANY DIRE STRAITS, I'M JUST SAYING THAT  
14 WE DO MANAGE WHAT WE HAVE, AND SOME OF THE ITEMS THAT YOU  
15 MIGHT WANT TO THINK OF ARE THE POINTS THAT ARE LISTED, THERE'S  
16 SIX POINTS, SOME OF THESE COST INCREASES, PARTICULARLY WHEN IT  
17 COMES TO GASOLINE AND THE IDEA OF MAINTENANCE COSTS AND  
18 MEDICAL SUPPLIES, FOOD. AS YOU KNOW, THE ECONOMY CONTINUES TO  
19 DO WHAT IT DOES, AND THOSE ARE THINGS THAT NO ONE HAS CONTROL  
20 OVER. THE OTHER PORTION OF IT OBVIOUSLY DEALS WITH THE U.S.C.  
21 MEDICAL CENTER, THE NEW ONE THAT'S COMING IN. THERE IS AN  
22 ASPECT OF UNBUDGETED POSITIONS THAT WE HAVE TO SET ASIDE FOR  
23 THE UNFORESEEN EMERGENCIES. THAT'S ITEM 3. THEN, OF COURSE,  
24 ITEM 4 IS THE SPECIAL ENFORCEMENT DETAIL, THE TACTICAL  
25 TRAINING TEAM THAT TRAINS DEPUTIES IN THE FIELD TO USE MORE





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1 EFFECTIVE TACTICS WHEN THERE'S HIGH-RISK DANGER IN SHOOTING  
2 WEAPONS AND WEAPON FIRE CONTROL AND THE LIKE. ALSO, ITEM 5 IS  
3 ELECTRONIC MONITORING PROGRAM THAT WE BELIEVE IS IMPORTANT  
4 THAT WOULD TRACK 800 LOWER LEVEL SENTENCED MISDEMEANOR  
5 INMATES. THESE ARE ESSENTIALLY GANG MEMBERS, ADULT  
6 PROBATIONERS AND SOME LOWER-RISK SEX OFFENDERS, ALTHOUGH I  
7 THINK ALL SEX OFFENDERS ARE A RISK. THE POINT IS THAT THAT  
8 WOULD BE A VERY HELPFUL TOOL FOR OUR JAIL OVERCROWDEDNESS AND  
9 THEN THE LAST IS THE HELICOPTER SERVICES IN THE NORTH PART OF  
10 THE COUNTY THAT NEED THAT BECAUSE OF THE VAST AMOUNT OF  
11 TERRITORY THAT'S UP THERE THAT NEEDS TO HAVE OPPORTUNITIES FOR  
12 GREATER SAFETY. THAT BASICALLY IS WHERE I AM WITH MY COMMENTS,  
13 AND TO ALL OF YOU, THANK YOU AGAIN. I THINK THIS COUNTY IS A  
14 REMARKABLE PLACE. I REALLY BELIEVE THAT ALL OF OUR COUNTY  
15 DEPARTMENT HEADS, LIKE MYSELF, ARE IN FULL AGREEMENT THAT WHEN  
16 TIMES ARE TOUGH, WE WILL WORK TOGETHER ON SOLVING THESE  
17 PROBLEMS. WHEN TIMES ARE GOOD, THAT YOU'VE BEEN KIND AND  
18 SUPPORTIVE AND GENEROUS, PARTICULARLY TO THE LOS ANGELES  
19 COUNTY SHERIFF'S DEPARTMENT, SO ON BEHALF OF ALL THE MEN AND  
20 WOMEN THAT WORK IN THE SHERIFF'S DEPARTMENT FOR YOU AND FOR  
21 THE PEOPLE OF THIS COUNTY, THANK YOU VERY MUCH.

22

23 **SUP. BURKE, CHAIR:** THANK YOU, SHERIFF. QUESTIONS?

24



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1    **SUP. ANTONOVICH:** PATROLS FOR THE UNINCORPORATED AREAS, YOUR  
2    PLANS? .

3

4    **SHERIFF LEROY BACA:** WE HAVE BEEN BUILDING FROM THE CURRENT  
5    BUDGET AND THE PAST BUDGETS AND ADDING MORE UNINCORPORATED  
6    DEPUTIES INTO-- MORE DEPUTIES INTO THE UNINCORPORATED AREAS,  
7    AND SO WHAT WE'RE REALLY AT THE PLACE NOW WHERE WE ARE  
8    CONTINUING WITH THE GROWTH THAT OCCURRED IN THIS FISCAL YEAR,  
9    AND SO WE'RE IN A BETTER PLACE THIS YEAR THAN WE WERE THE  
10   PRIOR YEAR. AND ALTHOUGH WE MAY NOT GROW IN THE UNINCORPORATED  
11   NUMBERS BECAUSE OF OUR BUDGET LEVELING, WE ARE STILL IN A  
12   BETTER PLACE THAN WE WERE IN PRIOR YEARS, SO WE'LL JUST WAIT  
13   UNTIL THE COUNTY'S BUDGET BECOMES A LITTLE MORE POSITIVE AND  
14   THEN FROM THERE, I'M HOPEFUL TO COME BACK AND ASK FOR A  
15   CONTINUING GROWTH.

16

17   **SUP. ANTONOVICH:** I APPRECIATE YOUR COMMITMENT AND PARTNERSHIP  
18   TO ADDRESSING THIS ISSUE, AND I KNOW THE COMMUNITY HAS BEEN  
19   VERY RESPONSIVE AND APPRECIATIVE OF YOUR EFFORTS. THANK YOU.

20

21   **SHERIFF LEROY BACA:** THANK YOU.

22

23   **SUP. BURKE, CHAIR:** SUPERVISOR KNABE.

24



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1   **SUP. KNABE:** I WOULD ADD THAT SAME COMMENT IN REGARDS TO THE  
2   UNINCORPORATED AREA. I DO HAVE A CONCERN, THOUGH, AND  
3   HOPEFULLY YOUR FOLKS ARE WORKING WITH THE C.E.O. AND EVERYONE  
4   ELSE, AND THAT'S THE NUMBER YOU'VE COME UP WITH FOR THE  
5   ELECTRONIC MONITORING. AND I KNOW THERE'S SOME CONCERNS, I  
6   KNOW I HAVE EXPRESSED SOME CONCERNS ABOUT THAT NUMBER TO MR.  
7   FUJIOKA AND SOME OF YOUR FOLKS, SO HOPEFULLY WE CAN WORK  
8   TOGETHER TO GET THAT NUMBER DOWN TO SOMETHING THAT'S WORKABLE,  
9   TO MAKE SURE THAT IT HAPPENS.

10

11   **SHERIFF LEROY BACA:** YES, SIR. THANK YOU.

12

13   **SUP. BURKE, CHAIR:** OTHER QUESTIONS? THANK YOU FOR BEING HERE.

14

15   **SHERIFF LEE BACA:** THANK YOU VERY MUCH.

16

17   **SUP. BURKE, CHAIR:** WE NOW HAVE PEOPLE FROM THE ASIAN/PACIFIC  
18   POLICY AND PLANNING. DENNIS ARGUELLES, HERB HATANAKA AND LARRY  
19   LUE. WOULD YOU PLEASE COME FORWARD? THANK YOU FOR BEING HERE.  
20   ABOUT HOW LONG DO YOU THINK YOU'RE GOING TO BE? THREE MINUTES  
21   EACH?

22

23   **LARRY LUE:** NO, JUST THREE MINUTES. THANKS FOR THIS OPPORTUNITY  
24   FOR THE ASIAN/PACIFIC POLICY AND PLANNING COUNCIL SINCE 1990  
25   HAS BEEN A PARTICIPANT IN THE COUNTY'S BUDGET PROCESS. I THINK





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1 ALL OF YOU KNOW THIS: A.P.C.O.N. IS A MEMBER AGENCY OF OVER 35  
2 A.P.I. COMMUNITY-BASED PROVIDERS THROUGHOUT THE COUNTY OF LOS  
3 ANGELES. THIS YEAR IN PARTICULAR, THE OLDER ADULTS, MENTAL  
4 HEALTH, HEALTH COMMITTEE, LANGUAGE ACCESS COMMITTEE AND  
5 COMMITTEE ON ECONOMIC DEVELOPMENT HAS APPRECIATED THE BOARD'S  
6 SUPPORT. WE'VE MET WITH EACH OF YOUR OFFICES AND WE WANT TO  
7 THANK YOU FOR THE ATTENTIVE CONVERSATIONS THAT WE'VE HAD WITH  
8 REGARD TO OUR CONCERNS ABOUT THE BUDGET PROCESS. THIS YEAR IN  
9 PARTICULAR, WE WANT TO RECOGNIZE BILL FUJIOKA, WHO MET WITH US  
10 DIRECTLY AND HELPED US WITH REGARD TO OUR CONCERNS AND DID A  
11 VERY GOOD JOB ABOUT INCLUDING THOSE CONCERNS IN THE COUNTY  
12 BUDGET, SO WE WANT TO THANK MR. FUJIOKA FOR THAT. CERTAINLY  
13 WITH REGARD TO THE COUNTY DEPARTMENT HEADS, ALL OF OUR  
14 COMMITTEES WORKED DIRECTLY WITH EACH OF THE COUNTY DEPARTMENT  
15 HEADS, OF OUR RESPECTIVE COMMITTEES, AND WE WANT TO THANK  
16 THOSE DEPARTMENT HEADS FOR THIS ONGOING DIALOG WITH THEM. WE  
17 DO, HOWEVER, HAVE ONE PARTICULAR REQUEST THAT DOESN'T QUITE  
18 NEATLY FIT WITHIN THE COUNTY BUDGET, AND THAT IS-- THAT WILL  
19 BE PRESENTED BY OUR PRESIDENT, DENNIS ARGUELLES.

20

21 **SUP. BURKE, CHAIR:** YES.

22

23 **DENNIS ARGUELLES:** SUPERVISORS, GOOD MORNING AND THANK YOU FOR  
24 THE OPPORTUNITY TO ADDRESS YOU. MY NAME IS DENNIS ARGUELLES.  
25 I'M THE CURRENT PRESIDENT OF THE ASIAN/PACIFIC POLICY AND



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1 PLANNING COUNCIL, OR A.P.C.O.N. AS YOU'RE AWARE, A.P.C.O.N. IS  
2 A COALITION OF OVER 35 COMMUNITY-BASED ORGANIZATIONS SERVING  
3 THE COUNTY'S DIVERSE ASIAN AND PACIFIC ISLANDER COMMUNITY, OR  
4 A.P.I. COMMUNITY. OUR PARTICULAR FOCUS IS ON THE NEEDS,  
5 INTERESTS OF IMMIGRANTS, REFUGEES, LOW INCOME FAMILIES AND  
6 OTHER VULNERABLE AND NEGLECTED SECTORS OF OUR COMMUNITY. FOR  
7 OVER 32 YEARS, WE'VE ENJOYED A PRODUCTIVE PARTNERSHIP WITH THE  
8 COUNTY, WORKING WITH EACH OF THE BOARD OFFICERS, THE VARIOUS  
9 DEPARTMENTS AND PLANNING COUNCIL'S, AND OTHER BODIES, TO  
10 ENSURE THAT THE COUNTY RESIDENTS ARE REACHED-- THAT ALL COUNTY  
11 RESIDENTS ARE REACHED BY ITS HUMAN SERVICE DELIVERY SYSTEM.  
12 FOR OVER 32 YEARS, WE HAVE ALSO OPERATED ON A PRIMARILY  
13 VOLUNTEER BASIS WITH OUR OFFICERS, BOARD MEMBERS AND COMMUNITY  
14 CHAIRS ALL SERVING ON THEIR OWN TIME TO MANAGE OUR AFFAIRS AND  
15 ENSURE A.P.I. IS REPRESENTED IN VARIOUS POLICY ARENAS. WHILE  
16 WE ARE CONCERNED ABOUT A RANGE OF HEALTH AND HUMAN SERVICE  
17 ISSUES, MANY OF WHICH WE HAVE ALREADY DISCUSSED WITH YOUR  
18 APPROPRIATE DEPUTIES, TODAY WE COME TO YOU WITH AN  
19 UNPRECEDENTED REQUEST FOR DIRECT SUPPORT FOR OUR CAPACITY-  
20 BUILDING EFFORTS. THIS IS THE FIRST TIME WE'VE DONE SO IN A  
21 LONG HISTORY AND WORKING RELATIONSHIP WITH THE COUNTY.  
22 SPECIFICALLY, WE ARE SEEKING A THREE-YEAR COMMITMENT TO  
23 SUPPORT OUR POLICY COORDINATION, ADVOCACY AND LONG-TERM  
24 SUSTAINABILITY EFFORTS. WITH THESE RESOURCES, WE'LL BE ABLE TO  
25 OUTREACH TO YOUR HARD-TO-REACH ASIAN/PACIFIC ISLANDER



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1 COMMUNITIES, INCREASED PARTICIPATION OF A.P.I.S IN COUNTY  
2 POLICY AND PLANNING BODIES AND COORDINATE BETTER WITH THE  
3 COUNTY'S HUMAN SERVICE DELIVERY SYSTEM. OUR JUSTIFICATION FOR  
4 THIS REQUEST, PARTICULARLY IN SUCH A CHALLENGING FINANCIAL  
5 CLIMATE, IS SIMPLE. DESPITE NUMEROUS INDICATORS SUGGESTING  
6 THAT A.P.I. COMMUNITIES ARE ACHIEVING SUCCESS, THEY REMAIN ONE  
7 OF THE MOST BIFURCATED AND NEGLECTED ETHNIC COMMUNITIES IN THE  
8 COUNTY, IN LARGE PART BECAUSE OF ITS LACK OF INCLUSION AND  
9 PARTICIPATION IN VARIOUS COUNTY PLANNING AND POLICY MAKING  
10 BODIES. CONTRARY TO THE MODEL MINORITY MYTH, WE ARE OFTEN  
11 OVERLOOKED DESPITE THE FACT THAT AMONGST ALL RACIAL GROUPS IN  
12 THE COUNTY, WE ARE THE FASTEST GROWING COMMUNITY. WE HAVE 45  
13 DISTINCT ETHNIC GROUPS THAT SPEAK OVER 28 DIFFERENT LANGUAGES.  
14 SEVERAL A.P.I. GROUPS HAVE THE HIGHEST POVERTY RATES IN THE  
15 COUNTY AND SOME OVER ETHNIC COMMUNITIES, OVER 40 PERCENT.  
16 TONGAN, SAMOAN, VIETNAMESE, LAOTIAN AND CAMBODIANS HAVE THE  
17 HIGHEST UTILIZATION RATES OF PUBLIC ASSISTANCE. A.P.I.S HAVE  
18 THE SECOND HIGHEST PERCENTAGE OF UNINSURED CHILDREN. KOREANS,  
19 VIETNAMESE AND CHINESE ARE AMONG THE MOST LINGUISTICALLY  
20 ISOLATED COMMUNITIES IN THE COUNTY. AND A.P.I.S ARE  
21 GEOGRAPHICALLY DISBURSED THROUGHOUT THE COUNTY WITH STRUGGLING  
22 POPULATIONS IN EACH OF THE SUPERVISORIAL DISTRICTS. BECAUSE OF  
23 THESE CHARACTERISTICS, THE COUNTY'S TRADITIONAL PLANNING AND  
24 POLICY DEVELOPMENT PROCESS AND HUMAN SERVICE DELIVERY SERVICE  
25 SYSTEM IS NOT SUFFICIENT TO IDENTIFY, ADDRESS AND MEET A.P.I.



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1 COMMUNITY NEEDS. A NEW PROACTIVE, INNOVATIVE AND COUNTY-WIDE  
2 STRATEGY IS WARRANTED. A.P.C.O.N. IS THE MOST QUALIFIED ENTITY  
3 TO LEAD THE STRATEGY AND COORDINATE EFFORTS WITH THE COUNTY.  
4 IN ADDITION TO BEING A LEADING VOICE FOR THE A.P.I. COMMUNITY  
5 FOR 32 YEARS, ITS MEMBERSHIP CONSISTS OF OVER 35 COMMUNITY-  
6 BASED ORGANIZATIONS, COVERING A RANGE OF ISSUES, ETHNIC GROUPS  
7 AND GEOGRAPHIC AREAS. MANY OF THESE ORGANIZATIONS HAVE SERVED  
8 RESPECTIVE COMMUNITIES FOR A NUMBER OF DECADES WHICH HAS  
9 ENABLED THEM TO BECOME ACTIVE PARTICIPANTS IN THEIR  
10 COMMUNITIES. SO WE'RE ASKING FOR A SPECIFIC THREE-YEAR  
11 COMMITMENT TO HELP US BUILD THIS CAPACITY AND HELP US BETTER  
12 SERVE THE A.P.I. COMMUNITY, AND MORE IMPORTANTLY BE A BETTER  
13 PARTNER WITH THE COMMUNITY-- WITH THE COUNTY. IN CLOSING, JUST  
14 A FEW WORDS ABOUT SUSTAINABILITY. WHEN WE PRESENTED THIS PLAN  
15 TO OUR MEMBERSHIP, THEY RESPONDED, AND LAST YEAR WE RAISED  
16 MORE MEMBERSHIP DUES THAN WE HAVE IN THE HISTORY OF OUR  
17 ORGANIZATION. I THINK IT SAYS A LOT ABOUT THE INVESTMENT OUR  
18 COMMUNITIES HAVE IN A.P.C.O.N. AND OUR DESIRE TO REALLY MOVE  
19 FORWARD. THANK YOU FOR YOUR TIME.

20  
21 **SUP. BURKE, CHAIR:** THANK YOU. ARE THERE QUESTIONS?

22  
23 **SUP. ANTONOVICH:** IS THERE ANOTHER SPEAKER?

24  
25 **SUP. BURKE, CHAIR:** MM-HMM, YES. IS THERE ONE MORE SPEAKER?



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1

**MARIKO KAHN:** YES. GOOD MORNING. MY NAME IS MARIKO KAHN, AND  
I'M A VICE PRESIDENT AT A.P.C.O.N., AND I JUST WANT TO, FIRST  
OF ALL, THANK THE BOARD OF SUPERVISORS LAST YEAR IN 2007 FOR  
NOT ONLY APPROVING THE HIRE OF NINE FULL-TIME QUALIFIED  
HEALTHCARE INTERPRETERS BUT ALSO ALLOCATING FUNDING FOR IT,  
BUT AS OF THIS DATE, TO OUR KNOWLEDGE, THOSE POSITIONS HAVE  
NOT BEEN HIRED, SO WE WOULD JUST LIKE TO REQUEST A STATUS  
REPORT ON THE HIRING PROCESS AND WHICH LANGUAGES WILL BE  
ALLOCATED FOR THOSE NINE INTERPRETERS. THANK YOU.

11

**SUP. BURKE, CHAIR:** ALL RIGHT. I THINK THAT WE CAN CERTAINLY  
MAKE SURE THAT THE DEPARTMENT RESPONDS IN TERMS OF THE  
INTERPRETERS AND WHETHER OR NOT COVERING ALL LANGUAGES.

15

**MARIKO KAHN:** 2007, IT WAS APPROVED FOR THE HIRE OF NINE FULL-  
TIME QUALIFIED AND SO FAR NONE OF THEM HAVE BEEN HIRED.

18

**SUP. MOLINA:** I THINK WE SHOULD FIND OUT WHY.

20

**SUP. KNABE:** IT'S MY UNDERSTANDING THAT THE MONEY IS IN THE  
BUDGET. JUST HAVEN'T HIRED THEM.

23

**SUP. MOLINA:** I KNOW, BUT WHY?

25





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1     **SUP. KNABE:** I DON'T KNOW.

2

3     **MARIKO KAHN:** IF WE DON'T HAVE-- MAYBE YOU CAN HELP US. ARE WE  
4     HAVING PROBLEMS IN OUTREACHING TO THOSE PARTICULAR LANGUAGE  
5     COMMUNITIES, YOU MIGHT BE ABLE TO HELP US. BUT THIS IS A VERY  
6     IMPORTANT PART. YOU CAN'T GET SERVICES TO PEOPLE IF YOU CAN'T  
7     DIALOG WITH THEM.

8

9     **SUP. BURKE, CHAIR:** I THINK THE APPLICATIONS HAVE BEEN  
10    RECEIVED.

11

12    **C.E.O. FUJIOKA:** INTERVIEWS WILL BE COMPLETED BY, I'VE BEEN  
13    TOLD, NEXT WEEK AND THE POSITIONS FILLED BY JUNE, BUT IF YOU  
14    LIKE, WE CAN HAVE THE DEPARTMENT SPEAK TO WHAT TOOK US TO GET  
15    TO THIS POINT.

16

17    **SUP. MOLINA:** AS LONG AS IT'S ON ITS WAY TO GETTING DONE,  
18    THAT'S FINE.

19

20    **C.E.O. FUJIOKA:** IT IS BEING DONE. IT'S ON TRACK TO BE  
21    CONCLUDED BY JUNE 1ST.

22

23    **SUP. BURKE, CHAIR:** I THINK THE OTHER ISSUE THEY'RE ADDRESSING  
24    IS WHAT LANGUAGES THEY WERE ABLE TO IDENTIFY.

25



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1    **C.E.O. FUJIOKA:** IT'S MY UNDERSTANDING THERE'S FOUR ASIAN  
2    DIALECTS THAT WILL BE ADDRESSED TO PROVIDE FOR THROUGH THIS  
3    PROCESS, BUT ALSO WE'LL HAVE INTERPRETERS FOR SPANISH SPEAKING  
4    PATIENTS.

5

6    **SUP. BURKE, CHAIR:** SO THAT WILL BE BY JUNE?

7

8    **C.E.O. FUJIOKA:** LAST I HEARD IS JUNE 1ST.

9

10   **MARIKO KAHN:** THANK YOU VERY MUCH.

11

12   **SUP. BURKE, CHAIR:** WE'LL FOLLOW UP ON IT.

13

14   **DENNIS ARGUELLES:** THANK YOU.

15

16   **SUP. BURKE, CHAIR:** FROM S.E.I.U., THERE ARE A NUMBER OF  
17   SPEAKERS. DO YOU ALL WANT TO COME UP AT ONE TIME OR FOUR?  
18   PATRICIA HARRIS, ALTA POSTAR, KATHY OCHOA, VIVIENNE PRYOR. WE  
19   CAN TAKE FOUR PEOPLE AT A TIME, AND MAYBE IF THE OTHER TWO  
20   PEOPLE WANTED TO SIT OVER AT THE OTHER SEATS, KEITH MCDOW AND  
21   KEVIN CHRISTY. THERE ARE SOME OTHER SEATS OVER HERE. NOW,  
22   ALLISON TUFEL, YOU'RE ALSO HERE AND-- CAN WE GET SEATS FOR  
23   EVERYONE? HOW MANY PEOPLE ARE COMING UP? ARE THERE TWO MORE  
24   PEOPLE?

25



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1 **SPEAKER:** JUST FOR THE RECORD, KATHY OCHOA WON'T BE PROVIDING  
2 TESTIMONY TODAY. SHE RESERVES THE RIGHT TO SUBMIT WRITTEN  
3 TESTIMONY, THE SAME FOR KEVIN CHRISTY AND MR. MCDOW.

4

5 **SUP. BURKE, CHAIR:** OKAY. MARIKO KAHN IS NOT WITH YOU? I  
6 THOUGHT-- ALL RIGHT. OKAY.

7

8 **ALLISON TUFEL:** GOOD MORNING, SUPERVISORS AND MADAM  
9 CHAIRPERSON. MY NAME IS ALLISON TUFEL. I'M WITH THE LOS  
10 ANGELES PUBLIC GUARDIAN'S OFFICE. TODAY I WANTED TO TELL YOU A  
11 LITTLE BIT ABOUT WHAT GOES ON WITH THE PUBLIC GUARDIAN'S  
12 OFFICE. L.P.S. CONSERVATORSHIP IS A LITTLE KNOWN STATE MANDATE  
13 PROGRAM OF THE PUBLIC GUARDIAN'S OFFICE, A SMALL BUT CRUCIAL  
14 DIVISION OF THE DEPARTMENT OF MENTAL HEALTH SERVING THE  
15 MENTALLY ILL, NEEDING COURT PROTECTION BY WAY OF L.P.S.  
16 CONSERVATORSHIP. OUR CLIENTS ARE SO CHRONICALLY AND SEVERELY  
17 MENTALLY ILL, THEY ARE INCAPABLE OF PROVIDING THE MOST BASIC,  
18 ESSENTIAL NEEDS TO SUSTAIN THEIR LIVES. THEY SUFFER FROM  
19 SERIOUS MENTAL ILLNESSES, INCLUDING SCHIZOPHRENIA, BIPOLAR  
20 DISORDER. THEY ARE HOMELESS, FREQUENTLY HOSPITALIZED,  
21 INCARCERATED, VIOLENT, SEXUAL PREDATORS, SUICIDAL, CONFUSED  
22 AND NEGLECTED, BUT MOST OF ALL THEY ARE OUR CHILDREN, OUR  
23 BROTHERS, OUR SPOUSES, OUR NEIGHBORS, THE RESIDENTS OF THIS  
24 COUNTY WHO ARE UNABLE TO ADEQUATELY CARE FOR THEMSELVES. THEY  
25 HAVE LONG BEEN UNDERSERVED BY A STATE MANDATED PROGRAM THAT IS



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1 INADEQUATELY STAFFED. STAFFING, SUPPORT AND RESOURCES ARE  
2 REQUIRED FOR THE PUBLIC GUARDIAN TO MEET OUR MANDATE. OVER THE  
3 LAST 15 TO 20 YEARS, EXCESSIVE CASELOADS AND LOW STAFFING HAVE  
4 PREVENTED DEPUTIES FROM MEETING THEIR COURT MANDATED  
5 RESPONSIBILITIES. DEPUTIES ARE UNABLE TO REVIEW AND RESPOND TO  
6 HUNDREDS OF PIECES OF ESSENTIAL DAILY MAIL, 30 TO 50 PHONE  
7 MESSAGES PER DAY, MEET COURT DEADLINES, ET CETERA. IN  
8 ADDITION, DEPUTIES ARE FORCED TO MANAGED VAST PROFESSIONAL  
9 DUTIES WITHOUT BENEFIT OF CLERICAL ASSISTANCE. WHEN DEPUTIES  
10 ARE OVERWHELMED, GRAVELY DISABLED CONSERVATEES SUFFER.  
11 TURNOVER OF L.P.S. DEPUTIES IS EXCESSIVE. MORE THAN 50 PERCENT  
12 HAVE LESS THAN TWO YEARS EXPERIENCE, BUT IT TAKES TWO OR MORE  
13 YEARS TO FULLY TRAIN NEW STAFF. DEPUTIES WILL TAKE DEMOTIONS  
14 RATHER THAN FACE THEIR CASELOADS, AND IN FORMAL INTERVIEWS,  
15 INDICATE MOST ARE ACTIVELY PURSUING WORK ELSEWHERE. A FEW  
16 YEARS AGO, THE "L.A. TIMES" PUBLISHED A SERIES OF ARTICLES  
17 EXPOSING ABUSE OF FRAIL, MOSTLY ASSET-HOLDING PROBATE  
18 CONSERVATEES. THANKS TO THE LEADERSHIP OF THIS BOARD, AN AUDIT  
19 OF THE L.A. PUBLIC GUARDIAN'S OFFICE WAS CONDUCTED, AND SERVED  
20 TO GUIDE A CRITICAL INFLUX OF COUNTY GENERAL FUNDS TO THE  
21 PUBLIC GUARDIAN'S OFFICE. THIS ALLOWED PROBATE DEPUTIES TO  
22 BETTER SERVE THEIR CLIENTS, AND BETTER PROTECT THEM FROM UNDUE  
23 INFLUENCE, ABUSE AND NEGLECT. HOWEVER, NO FUNDS WERE PROVIDED  
24 IN KIND TO THE L.P.S. PROGRAM, DESPITE THE AUDIT RECOMMENDING  
25 THAT 2,500 L.P.S. CLIENTS COULD EASILY SUPPORT 10 TIMES THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 EXISTING STAFF. WITH ACTIVE CASELOADS RANGING 80 TO 100 PER  
2 L.P.S. DEPUTY, WE EXCEED THE INDUSTRY STANDARD OF 20 CASES PER  
3 DEPUTY. WE HAVE ALSO RECEIVED NO FUNDS FROM PROP 63, THE  
4 MENTAL HEALTH SERVICES ACT. THE PUBLIC SHOULD NOT HAVE TO  
5 SHOULDER THE COST OF INADEQUATE CONSERVATORSHIP, COSTS THAT  
6 CONTINUE TO MOUNT FROM THE RESOLVING DOOR INTO COUNTY  
7 PSYCHIATRIC HOSPITALS AND JAILS. WE WANT AND NEED TO MEET OUR  
8 MANDATE RATHER THAN MERELY PUTTING OUT FIRES.. WE PROTECT THE  
9 MOST PSYCHIATRICALY DISABLED PEOPLE IN THE COUNTY WHEN NO ONE  
10 ELSE IS WILLING OR ABLE TO DO SO. WE APPEAL TO YOU, ESTEEMED  
11 SUPERVISORS, TO HELP US REDUCE OUR CASELOADS AND INCREASE  
12 STAFFING. CLIENTS AND THE PUBLIC DESERVE NO LESS. THE L.P.S.  
13 CONSERVATORSHIP PROGRAM HAS LONG FLOWN UNDER THE RADAR FOR THE  
14 WORK THAT WE DO AND THE CLIENTS THAT WE SERVE FOR FAR TOO  
15 LONG. CONSERVATEES CANNOT ADVOCATE FOR THEMSELVES. PLEASE  
16 DON'T LET THEM DOWN. THANK YOU FOR YOUR TIME AND ATTENTION.

17

18 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA?

19

20 **SUP. MOLINA:** THE CASELOAD NUMBER YOU SAID PER IS WHAT?

21

22 **ALLISON TUFEL:** 80 TO 100 PER DEPUTY?

23





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** THAT'S WHAT I THOUGHT YOU SAID. SO HOW DOES THAT  
2   WORK? WHAT IS YOUR RESPONSIBILITY TO CARRY OUT ON A MONTHLY  
3   BASIS FOR YOUR CLIENT?

4

5   **ALLISON TUFEL:** WE'RE APPOINTED BY THE COURT GENERALLY OVER THE  
6   PERSON AND THE STATE OF EACH CONSERVATEE. SO WE HANDLE ALL  
7   THEIR FINANCES. WE HAVE TO COLLECT AND PROTECT THEIR ASSETS,  
8   WE HAVE TO MANAGE THEIR MONEY. WE HAVE TO INTERACT WITH THE  
9   COURTS.

10

11   **SUP. MOLINA:** I KNOW, BUT ON A MONTH.

12

13   **ALLISON TUFEL:** I'M SORRY?

14

15   **SUP. MOLINA:** IN A MONTH, HOW MANY HOURS WOULD YOU SAY YOU  
16   DEDICATE TO THESE INDIVIDUALS? THAT HAVE BEEN ASSIGNED TO YOU?

17

18   **ALLISON TUFEL:** IT'S HARD TO--

19

20   **SUP. MOLINA:** I MEAN, I CAN'T TELL. I MEAN, 100 IS IMPOSSIBLE.

21

22   **ALLISON TUFEL:** WELL, IT IS IMPOSSIBLE.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** I UNDERSTAND, OF ANYTHING, BUT IT'S NOT  
2    IMPOSSIBLE IF THERE ISN'T MUCH TO DO FOR THEM. THAT'S WHAT I  
3    WANT TO UNDERSTAND.

4

5    **ALLISON TUFEL:** THERE'S A TREMENDOUS AMOUNT TO DO.

6

7    **REPORTER:**

8

9    **SUP. MOLINA:** I UNDERSTAND. THAT'S WHY I'M ASKING. ON AN  
10   AVERAGE, HOW MANY HOURS WOULD YOU DEVOTE PER CASE. I KNOW SOME  
11   REQUIRE MORE AND SOME REQUIRE LESS, SO HOW MUCH WOULD YOU--?  
12   IS THERE A-- I KNOW THAT IN OTHER CASELOADS EXAMPLE, THERE'S  
13   A-- WHAT DO THEY CALL IT? A GUIDE, A STATE GUIDE THAT SAYS  
14   THIS SHOULD BE THE MINIMUM, AND YOU SAID THERE IS A MANDATE  
15   THAT WE ARE NOT. WHAT IS THE MANDATE ON CASELOAD LEVELS?

16

17   **ALLISON TUFEL:** THERE REALLY IS NO SPECIFIC CASELOAD LEVEL.

18

19   **SUP. MOLINA:** OKAY. THERE IS NOT. SO WHAT IS, AGAIN, THE  
20   AVERAGE HOURS THAT YOU WOULD SPEND? Y'ALL SHOULD KNOW. DO YOU  
21   DO THIS WORK OR NOT DO THIS WORK?

22

23   **ALLISON TUFEL:** I DO THIS WORK. I'VE NEVER COUNTED THE HOURS,  
24   BUT I CAN TELL YOU THAT--

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** HOW MANY CASES DO YOU HANDLE A DAY? JUST BECAUSE  
2   YOU HAVE A HUNDRED IN A FILE DOESN'T MEAN YOU HANDLE THEM.  
3   OKAY?

4

5   **ALLISON TUFEL:** THESE ARE ACTIVE CASES. THESE ARE INDIVIDUALS -  
6

7   **SUP. MOLINA:** I UNDERSTAND. THAT'S WHY I'M ASKING THE QUESTION.  
8

9   **ALLISON TUFEL:** WELL, I'M FINDING IT HARD TO GIVE A NUMBER. I  
10   KNOW THAT OUR DEPUTIES--

11

12   **SUP. MOLINA:** ALL RIGHT, LET ME GO THIS WAY. HOW MANY WOULD BE  
13   THE CASELOADS THAT YOU WOULD PREFER TO HANDLE THAT WOULD BE  
14   ADEQUATE TO CARRY OUT EFFECTIVE WORK, EFFICIENT WORK.

15

16   **ALLISON TUFEL:** TO BE ABLE TO DO AN EFFECTIVE JOB OF FOLLOWING  
17   THESE INDIVIDUALS, 20 TO 30 PER DEPUTY.

18

19   **SUP. MOLINA:** THAT'S IMPOSSIBLE. BECAUSE THAT DOESN'T MAKE  
20   SENSE. LISTEN TO WHAT YOU'RE SAYING TO ME. OKAY? YOU HAVE 60  
21   NOW, MINIMUM, SOME HAVE A HUNDRED, YOU SAID.

22

23   **ALLISON TUFEL:** NO. I SAID 80 TO A HUNDRED.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** MINIMUM YOU HAVE 80. SO YOU WOULD DROP THE CASES  
2    BY 40. DOES THAT MEAN YOU'RE NOT CARRYING OUT THE WORK NOW?

3

4    **ALLISON TUFEL:** WE CANNOT MEET OUR MANDATE. THAT'S WHAT WE'RE  
5    SAYING.

6

7    **SUP. MOLINA:** WHAT IS THE MANDATE? LET ME UNDERSTAND.

8

9    **ALLISON TUFEL:** WE ARE MANDATED TO PROVIDE L.P.S.  
10    CONSERVATORSHIP FOR INDIVIDUALS WHO CANNOT TAKE CARE OF  
11    THEMSELVES.

12

13    **SUP. MOLINA:** SO, IN THE COURT THAT AWARDS THESE CASES TO YOU,  
14    ASSIGNS THESE CASES, DO THEY DO IT TO AN INDIVIDUAL, OR JUST  
15    TO A DEPARTMENT? I'M TRYING TO GET FAMILIAR WITH THIS.

16

17    **ALLISON TUFEL:** YES. OUR DEPARTMENT, WE'RE APPOINTED BY THE  
18    COURT AND WE ASSIGN CASES TO DEPUTIES INDIVIDUALLY.

19

20    **SUP. MOLINA:** UH-HUH.

21

22    **ALLISON TUFEL:** AND THEY KEEP COMING, AND WE'RE MANDATED TO  
23    HELP THESE PEOPLE, WHICH WE'RE HAPPY TO DO, BUT WE WANT TO BE  
24    ABLE TO REALLY FOLLOW THEM AND MEET ALL OF THEIR NEEDS. THESE  
25    ARE PEOPLE--



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** NO, I UNDERSTAND, BUT I WANT TO UNDERSTAND HOW--  
3 WHAT IS IT THAT YOU NEED TO MEET THEIR NEEDS? SOME PEOPLE--  
4 IT'S LIKE OUR CASELOAD WORK THAT WE DO. SOME PEOPLE ARE MUCH  
5 NEEDIER, SO THEY REQUIRE MORE TIME. I HAVE CASEWORKERS THAT  
6 HAVE, YOU KNOW, 200 CASES THAT THEY'RE FOLLOWING AND I HAVE  
7 SOME CASE WORKERS THAT HAVE SIX, AND THEY SPEND AS MANY  
8 DEDICATED HOURS ON THE SIX THAT THEY DO ON THE 200.

9

10 **ALLISON TUFEL:** WELL, BECAUSE THESE INDIVIDUALS ARE SO MENTALLY  
11 ILL AND THEY MOVE CONSTANTLY IN AND OUT OF HOSPITALS, YOU  
12 KNOW, RUNNING AWAY, HURTING THEMSELVES, HURTING OTHER PEOPLE,  
13 WE HAVE TO TRACK THEM, WE HAVE NO CLERICAL SUPPORT TO HELP US,  
14 WE HAVE NO ASSISTANCE TO HELP US.

15

16 **SUP. MOLINA:** UNDER WHAT DEPARTMENT IS THIS?

17

18 **ALLISON TUFEL:** I'M SORRY?

19

20 **SUP. MOLINA:** WHAT DEPARTMENT?

21

22 **ALLISON TUFEL:** DEPARTMENT OF MENTAL HEALTH.

23

24 **SUP. MOLINA:** AND YOUR SUPERVISOR IS WHO? THE DEPARTMENT FOR  
25 YOUR AREA?





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **ALLISON TUFEL:** OH, OUR DIRECTOR IS LUCILLE LION, OUR PUBLIC  
3 GUARDIAN. THE HEAD OF THE DEPARTMENT OF MENTAL HEALTH IS  
4 MARVIN SOUTHARD.

5

6 **SUP. MOLINA:** NO, I KNOW THAT, BUT I DON'T KNOW WHO SUPERVISES  
7 YOUR OWN UNIT. ALL RIGHT. I'LL FIND OUT.

8

9 **SUP. BURKE, CHAIR:** DO YOU SEE THEM EVERY MONTH?

10

11 **ALLISON TUFEL:** WE CAN'T SEE THEM EVERY MONTH.

12

13 **SUP. BURKE, CHAIR:** ON PUBLIC GUARDIAN, DO YOU HAVE PEOPLE WHO  
14 HAVE ASSETS OR PEOPLE WHO DON'T-- ASSETS AND NO ASSETS?

15

16 **ALLISON TUFEL:** WE HAVE BOTH, YEAH. I MEAN, WE HAVE PEOPLE WHO  
17 HAVE PRIVATE ASSETS, PROPERTIES, INVESTMENTS, WE HAVE PEOPLE  
18 WHO ARE ONLY ON S.S.I.. WE HAVE A MIXTURE.

19

20 **SUP. BURKE, CHAIR:** BUT THEY HAVE SOME FLOW OF FUNDS.

21

22 **ALLISON TUFEL:** SOMETIMES, AND SOMETIMES WE'RE APPOINTED ON  
23 CASES WHERE THERE ARE NO FUNDS OR THEY ARE SEXUAL PREDATORS  
24 THAT CAN'T BE PLACED, OR HOMELESS PEOPLE. THEY COME FROM EVERY  
25 DIRECTION. WE DEAL WITH EVERYTHING. WE DEAL WITH EVERY ASPECT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 OF THEIR LIVES. CALLS COME IN CONSTANTLY FOR THE NEEDS OF  
2 THESE CONSERVATEES.

3

4 **SUP. BURKE, CHAIR:** DO SOME HAVE PRIVATE CONSERVATORS?

5

6 **ALLISON TUFEL:** WELL, WE ONLY HANDLE PUBLIC CONSERVATORSHIPS.

7

8 **SUP. BURKE, CHAIR:** DON'T HAVE A CONSERVATOR. YOU DON'T HAVE  
9 ANY DEALINGS WITH THEM. WHERE DID THE APPOINTMENT OF THE  
10 OUTSIDE CONSERVATORS COME THROUGH THE GUARDIAN'S OFFICE?

11

12 **ALLISON TUFEL:** I'M SORRY? I DIDN'T UNDERSTAND.

13

14 **SUP. BURKE, CHAIR:** THE WHOLE ISSUE THAT CAME UP IN TERMS OF  
15 THE PUBLIC GUARDIAN, RELATED TO THE FACT THAT THERE WERE  
16 OUTSIDE CONTRACTED PUBLIC GUARDIANS THAT WERE BEING APPOINTED.

17

18 **ALLISON TUFEL:** NOT CONTRACTED. JUST PRIVATE, BUSINESSES THAT  
19 HANDLE-- PROBATE CONSERVATORSHIPS.

20

21 **SUP. BURKE, CHAIR:** NO, I DON'T MEAN PROBATE CONSERVATORSHIPS.  
22 I MEANT THE PEOPLE WHO WERE THROUGH THE GUARDIANS.

23

24 **ALLISON TUFEL:** NO , NO FOR L.P.S.--

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE, CHAIR:** THEY'RE NOT PRIVATE? ALLISON TUFEL: NO, NO  
2    PRIVATE. NO.

3

4    **PATRICIA HARRIS:** MY NAME IS PATRICIA HARRIS AND I'M EMPLOYED  
5    WITH THE PUBLIC GUARDIAN'S OFFICE. LET ME ADDRESS YOUR  
6    QUESTION, SUPERVISOR BURKE. WITH THE L.P.S. CONSERVATORSHIP,  
7    THE APPLICATION FOR CONSERVATORSHIP, ALL OF THEM COME THROUGH  
8    THE PUBLIC GUARDIAN. AN INDIVIDUAL CANNOT PETITION THE COURT  
9    FOR AN L.P.S. CONSERVATORSHIP TO BE ESTABLISHED. THE PUBLIC  
10    GUARDIAN DOES THE INITIAL INVESTIGATION, PRESENTS THEIR  
11    RECOMMENDATIONS TO THE L.P.S. COURT. AT THAT TIME, THE COURT  
12    DECIDES WHETHER FAMILY MEMBER OR FRIEND OR ORGANIZATION SHOULD  
13    BE APPOINTED THE CONSERVATOR OR WHETHER, IF THERE'S NOBODY  
14    APPROPRIATE TO ASK, THE PUBLIC GUARDIAN IS THE ONE THAT'S  
15    APPOINTED. SO IT'S A COURT DECISION IN THE L.P.S.  
16    CONSERVATORSHIP.

17

18    **C.E.O. FUJIOKA:** IF IT WOULD BE HELPFUL, WE DO HAVE THE  
19    DEPARTMENT HERE. IF I CAN OFFER THAT, WE CAN COME BACK WITH A  
20    REPORT THAT SPEAKS TO THE STAFFING ISSUES, SPEAKS TO THIS  
21    RECOMMENDED INDUSTRY STANDARD AND WHAT THE DEPARTMENT  
22    CURRENTLY HAS IN PLACE TO ADDRESS THIS AND THEN THE FUTURE  
23    PLANS, IF THAT WOULD HELP.

24

25    **SUP. BURKE, CHAIR:** BECAUSE SOME OF OUR--



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** AND WHAT IS THE RESPONSIBILITY WORK? I UNDERSTAND  
3 SOME ARE MORE INTENSE THAN OTHERS, BUT IF WE WOULD REVIEW ALL  
4 THAT, IT WOULD BE HELPFUL.

5

6 **SPEAKER:** WE'LL DO THAT.

7

8 **SUP. BURKE, CHAIR:** YES?

9

10 **SPEAKER:** THERE WAS A NATIONAL STUDY CONDUCTED ON GUARDIANSHIP  
11 CALLED WARDS OF THE STATE, AND IN THAT STUDY, THAT GOLD  
12 STANDARD OR THE RECOMMENDED CASELOAD IS 20 WARDS PER GUARDIAN,  
13 AND AGAIN, THE BLUE CONSULTING REPORT WHICH WAS COMMISSIONED  
14 BY THIS BOARD STATED BACK WHEN IT WAS PUBLISHED THAT THE  
15 L.P.S. PROGRAM COULD EASILY SUPPORT 10 TIMES THE CURRENT  
16 STAFFING LEVEL.

17

18 **SUP. BURKE, CHAIR:** LET ME JUST GET A REAL UNDERSTANDING OF  
19 THIS. DO YOU HAVE SOME PEOPLE WHO WORK IN TERMS OF THE  
20 FINANCIAL ASPECTS? BECAUSE THE ONE I LOOKED AT RECENTLY, THE  
21 PERSON WAS ACTUALLY IN A FACILITY, AND THIS WAS THE PERSON WHO  
22 HAD A VERY EXPENSIVE HOUSE IN VENICE ON THE CANAL THAT WAS  
23 BEING SOLD BY THE PUBLIC GUARDIAN. NOW, THE PUBLIC GUARDIAN  
24 WAS THE ONE WHO MORE OR LESS SELECTED THE AUCTIONEER AND TO  
25 SELL IT, AND DETERMINED THAT IT SHOULD BE SOLD, BUT THE PERSON



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1    THEMSELVES WAS ACTUALLY IN A FACILITY. NOW, I DON'T KNOW  
2    WHETHER OR NOT YOU HAVE CERTAIN PEOPLE WHO, THEIR ONLY  
3    RESPONSIBILITY ARE THOSE FINANCIAL ISSUES AND YOU HAVE OTHERS  
4    WHO ARE PEOPLE WHO ARE-- WHO DO NOT HAVE FUNDS, THAT YOU  
5    DETERMINE WHERE THEY GO AND WHAT FACILITIES THEY GO TO OR HOW  
6    THAT'S DIVIDED UP, SO, YOU KNOW, YOUR OFFICE -- I THINK YOUR  
7    OFFICE ORGANIZATION WOULD BE VERY INTERESTING IN ORDER FOR US  
8    TO REALLY HAVE A GOOD GRASP OF HOW IT'S WORKING BECAUSE THIS  
9    PARTICULAR CASE THAT I LOOKED AT, IT WAS A MATTER THAT THERE  
10   WERE CONSIDERABLE FUNDS AND-- BUT THE PUBLIC GUARDIAN WAS THE  
11   PERSON WHO HAD THE RESPONSIBILITY IN TERMS OF THE SALE OF THE  
12   PROPERTY AND WHO ALSO-- I DON'T KNOW WHETHER THEY MADE THE  
13   DETERMINATION OF WHERE THE PERSON SHOULD RESIDE OR NOT, BUT I  
14   SUPPOSE YOU DO THAT. IS THAT RIGHT?

15

16   **SPEAKER:** WHEN THE COURT APPOINTS US OVER THE PERSON, WE MAKE A  
17   DETERMINATION FOR THE LEAST RESTRICTIVE SETTING, BUT SOMEONE  
18   MAY NOT BE ABLE TO LIVE IN THEIR OWN HOME BECAUSE THEY NEED  
19   SUPPORT AND CARE.

20

21   **SUP. BURKE, CHAIR:** SO SOMETIMES IT'S JUST THE PERSON AND  
22   SOMETIMES IT'S THE PERSON AND PROPERTY. IS THAT IT?

23

24   **SPEAKER:** YEAH. IT'S UP TO THE COURT WHETHER--

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE, CHAIR:** AND ARE SOME OF YOU JUST HANDLING PERSON  
2    AND SOME OF YOU HANDLING PROPERTY?

3

4    **SPEAKER:** NO, IT'S A MIXTURE.

5

6    **SUP. BURKE, CHAIR:** SO SOME OF YOU HAVE BOTH.

7

8    **SPEAKER:** YEAH. THERE AREN'T THAT MANY PERSON-ONLY CASES IN  
9    L.P.S. MOST OF THEM ARE PERSON AND ESTATE.

10

11   **SUP. BURKE, CHAIR:** MOST OF THEM ARE PERSON AND ESTATE, ALL  
12   RIGHT. AND YOU GET COMPENSATED. IT GOES THROUGH YOUR  
13   DEPARTMENT, THE FUNDS THAT COME THROUGH AS A COST. WHEN THE  
14   STATE IS CHARGED, OR THE PROPERTY IS SOLD, YOU GET  
15   COMPENSATION-- THE COMPENSATION GOES THROUGH TO YOUR  
16   DEPARTMENT. RIGHT?

17

18   **SPEAKER:** NO, NOT WITH L.P.S.

19

20   **SUP. BURKE, CHAIR:** WHO DOES IT GO TO?

21

22   **SPEAKER:** IT GOES BACK TO THE ESTATE OF THE--

23

24   **SPEAKER:** NO.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **PATRICIA HARRIS:** THE CONSERVATOR, WHETHER IT'S THE L.P.S. OR  
2   PROBATE ARE ENTITLED TO FEES AND THE COURT DETERMINES THAT  
3   BASED ON THE ACTIVITY NECESSARY IN THE CASE.

4

5   **SUP. BURKE, CHAIR:** AND THESE GO WHERE?

6

7   **PATRICIA HARRIS:** I THINK -- I'M NOT SURE. I'M NOT SURE.

8

9   **SUP. BURKE, CHAIR:** AND I THINK THIS IS AN IMPORTANT ISSUE.  
10   SUPERVISOR? BECAUSE HOW MUCH MONEY IS COMING IN IN TERMS OF  
11   THOSE ESTATES. NOW, THIS WAS ONE THAT SOLD FOR A COUPLE OF  
12   MILLION DOLLARS. NOW, A FEE HAD TO BE PUT FORTH IN TERMS OF  
13   THAT \$2 MILLION, AND I ASSUME A FEE WAS GIVEN TO THE  
14   DEPARTMENT, JUST LIKE IT WOULD BE A PRIVATE CONSERVATOR.

15

16   **ALLISON TUFEL:** BUT THOSE FEES CAN'T BE USED FOR L.P.S. CASES,  
17   IS MY UNDERSTANDING.

18

19   **SUP. BURKE, CHAIR:** IS THAT IT?

20

21   **SPEAKER:** YES.

22

23   **C.E.O. FUJIOKA:** A DISTINCTION MUST BE MADE BETWEEN  
24   CONSERVATORSHIP AND L.P.S. BUT WE CAN ALSO SPEAK TO THAT WHEN  
25   WE REPORT BACK.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SPEAKER:** SUPERVISOR MOLINA, WHEN YOU HAD MENTIONED IF THERE IS

3 A BREAKDOWN OF HOURS, TO DETERMINE HOW MANY HOURS PER

4 CASELOAD, BECAUSE THE PUBLIC GUARDIAN, L.P.S. IS RESPONSIBLE

5 FOR EVERY ASPECT OF THAT PERSON'S LIFE, THE CASELOADS AND THE

6 TIME INVOLVED CHANGE. THE ONLY THING THAT'S SET IS RESPONSES

7 TO THE COURT WHICH WE SPEND PROBABLY ABOUT 50 PERCENT OF OUR

8 TIME. EACH PERSON UNDER L.P.S. CONSERVATORSHIP IS REQUIRED TO

9 BE REAPPOINTED EVERY YEAR. ONE OF OUR JOBS IS TO PREPARE

10 REPORTS TO THE COURTS IN ORDER TO RECOMMEND REAPPOINTMENT ON

11 THE PROBATE SIDE, THAT IS NOT REQUIRED. ONCE THEY'RE

12 APPOINTED, THEY ARE ALWAYS APPOINTED. THE L.P.S. IS THE ONE

13 THAT IS CONSTANTLY REAPPOINTING OR RECOMMENDING THAT. WE HAVE

14 CASES IN WHICH WE HAVE TO GET NATIONAL-- NATURALIZATION PAPERS

15 IN ORDER TO APPLY FOR BENEFITS. MOST OF THE TIME THAT WE

16 SPEND, WHEN WE HAVE EXTRA TIME, IS TO APPLY FOR BENEFITS. THAT

17 IS OUR RESPONSIBILITY. SOMETIMES WE DON'T HAVE THE TIME TO DO

18 A THOROUGH CHECK, BUT WE DO THE BEST WE CAN, SO WHEN WE'RE

19 INVOLVED WITH EVERY ASPECT OF A PERSON'S LIFE, THE DAY GOES BY

20 TOO QUICKLY TO HANDLE ALL THE NEEDS, AND IN SOME CASES, THERE

21 IS ALWAYS NEW ISSUES THAT COME UP THAT WE REFER TO OUR

22 SUPERVISORS FOR BECAUSE AS THE PRESIDENT, WHEN YOU HAVE THAT

23 BE KIND OF RESPONSIBILITY, THERE IS NO CUT, SET RULES, SO WE

24 JUMP IN AND DO WHATEVER WE CAN. THE MOST IMPORTANT THING IS TO

25 HAVE THESE ONE-ON-ONE VISITS WITH THE CONSERVATEES AND BECAUSE



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1 OF THE TIME RESTRAINTS, WE ARE NOT ABLE TO DO THAT, AND IT'S  
2 ONE OF THE REASONS WHY WE'RE HERE.

3

4 **SUP. MOLINA:** BUT OBVIOUSLY THIS NEEDS SOME KIND OF A  
5 MANAGEMENT STUDY. I MEAN, IF SOMEBODY IS IN A HOME AND ALL  
6 YOU-- AND, YOU KNOW, THE SOCIAL SECURITY CHECK IS BEING  
7 PROCESSED OR SOMETHING LIKE THIS, I DON'T KNOW THAT IT  
8 REQUIRES A WHOLE LOT, BUT THERE ARE-- OH, DON'T LOOK AT ME,  
9 BECAUSE WE DO THIS. THAT'S WHAT I'M SAYING. I THINK IT'S A  
10 MANAGEMENT ISSUE THAT HAS TO BE STUDIED. NOW, I'M SURE THIS  
11 CASELOAD SEEMS VERY LARGE. THAT IS NOT MANAGEABLE, WHAT YOU'RE  
12 TALKING ABOUT, AT ANY LEVEL, AND THAT'S WHY WE WANT TO LOOK AT  
13 IT, BUT I DO THINK THAT THERE ARE CERTAIN TOUGHER CASES THAT  
14 REQUIRE-- AS FAR AS COURT REPORTS, I ALREADY WENT THROUGH THIS  
15 WITH THE OTHER SOCIAL WORKERS LAST TIME, AND WE WENT THROUGH  
16 THIS. I UNDERSTAND OUR STAFF IS MEETING WITH YOU ON FRIDAY AND  
17 WE'RE GOING TO ASK THOSE QUESTIONS AS TO WHAT ARE REQUIRED,  
18 WHAT DO YOU NEED TO DO? IT WOULD BE GOOD TO KNOW. SOMEBODY WHO  
19 HAS 80 CASES SHOULD KNOW ON AN AVERAGE, ON A MONTHLY BASIS,  
20 ARE THERE PEOPLE WHO YOU DON'T NEED TO DEAL WITH, ARE THERE 45  
21 PEOPLE WHO ARE ON AUTOMATIC PILOT THAT YOU DON'T? AND IS THERE  
22 ONE THAT'S A CHRONIC THAT YOU'VE GOT TO DEAL WITH THEM EVERY  
23 DAY FOR, YOU KNOW, TWO HOURS? SO I THINK WE NEED TO KNOW THAT  
24 BECAUSE THIS IS-- IT'S AN UNSTABLE POPULATION THAT PROBABLY  
25 HAS AN AWFUL LOT OF PAPERWORK, BUT I'M TRYING TO UNDERSTAND



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1 IT, BUT TRYING TO TAKE SOMETHING DOWN FROM 80 TO 100 CASES TO  
2 20 CASES PER WORKER IS FINANCIALLY NOT POSSIBLE UNDER ANY OF  
3 THESE BUDGETS UNLESS YOU KNOW SOMETHING THAT I DON'T KNOW.

4

5 **ALLISON TUFEL:** WELL, WE'RE NOT SAYING ONLY GIVE US 20-- THAT  
6 WOULD BE GREAT.

7

8 **SUP. MOLINA:** BUT IT IS WHAT I ASKED, WHAT DO YOU THINK THE  
9 STANDARD SHOULD BE.

10

11 **ALLISON TUFEL:** BUT I DID WANT TO ADD THAT WITH L.P.S.  
12 CONSERVATEES, THEY'RE CONSERVED BECAUSE THEY'RE SO MENTALLY  
13 ILL THEY CAN'T TAKE CARE OF ANY OF THEIR OWN NEEDS, SO THEY'RE  
14 NOT IN A HOMES. THEY'RE IN SOME KIND OF LEVEL OF FACILITY.

15

16 **SUP. MOLINA:** I UNDERSTAND. I'M JUST SAYING, THAT'S WHY I THINK  
17 WE NEED TO LOOK AT OVERALL WHAT IS THE LEVEL OF WORK THAT IS  
18 PROVIDED TO MOST OF THESE INDIVIDUALS, AND TO WHAT EXTENT. SO  
19 I'D LIKE TO SEE IT, AND I WELCOME THE REPORT BACK THAT  
20 HOPEFULLY THE C.A.O. PUT TOGETHER AND GET FROM THE DEPARTMENT  
21 OF MENTAL HEALTH.

22

23 **SPEAKER:** SUPERVISOR MOLINA, IF I MAY, EACH YEAR CHRIS VIERO,  
24 THE PUBLIC GUARDIAN THAT JUST RETIRED PUT IN A REQUEST FOR  
25 UNMET NEED AND THIS YEAR, THE REQUEST WAS FOR 105 F.T.E.S.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I UNDERSTAND THAT, AND THAT'S NOT GOING TO  
3 HAPPEN.

4

5 **SPEAKER:** WE UNDERSTAND THAT, BUT TO LOWER THE CASELOAD FROM--  
6 I MEAN, WE ARE LOOKING IN PROCESSES THROUGH A LABOR MANAGEMENT  
7 WORK GROUP WHICH WE'RE VERY PLEASED WITH, BUT WITHOUT A  
8 SIGNIFICANT INFLUX OF STAFF, NO MATTER WHAT PROCESSES WE LOOK  
9 AT, I MEAN, WE HAVE THE BEST THINKERS WORKING ON THIS PROJECT,  
10 FOLKS WHO ARE, YOU KNOW, INVOLVED ON EVERY DAY IN THIS WORK  
11 AND FOLKS FROM CLASSIFICATION AND SUCH, BUT WITHOUT A  
12 SIGNIFICANT INFLUX OF STAFF, I MEAN--

13

14 **SUP. MOLINA:** WELL, THAT'S WHAT I'M TRYING TO FIND OUT, WHAT  
15 WOULD BE AN APPROPRIATE BALANCE OF HOW WE COULD HANDLE THIS  
16 AND THAT'S WHY I'M ASKING THE QUESTIONS.

17

18 **SPEAKER:** AND I THINK WE NEED, MINIMALLY, 55.

19

20 **SUP. MOLINA:** THAT'S NOT BASED ON ANYTHING, THOUGH.

21

22 **SPEAKER:** THAT'S BASED ON BRINGING THE CASELOADS DOWN. WELL,  
23 THAT'S BASED ON SOMETHING BETWEEN REALITY AND BLUE  
24 CONSULTING'S RECOMMENDATIONS.

25



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1    **SUP. MOLINA:** I UNDERSTAND. I THINK WE NEED A LITTLE BIT MORE.  
2    WHAT WE DEFINITELY KNOW FROM WHAT YOU'RE TELLING ME IS THAT  
3    YOU CANNOT HANDLE IT NOW. IN THE BUDGET, THERE'S FIVE  
4    ADDITIONAL STAFF PEOPLE, BUT THAT'S NOT ENOUGH, SO I THINK  
5    THAT'S WHY WE WANT TO ASK THESE QUESTIONS AND FIND OUT AND  
6    MAYBE BE MORE ATTENTIVE AS TO HOW THIS WORK IS BEING HANDLED  
7    SO, WE LOOK FORWARD TO YOUR INFORMATION ON THIS.

8

9    **SPEAKER:** THANK YOU.

10

11   **SPEAKER:** THANK YOU.

12

13   **SUP. BURKE, CHAIR:** STATE YOUR NAME. AND YOUR ISSUE WITH--  
14   YOU'RE WITH HEALTH SERVICES, IS THAT CORRECT?

15

16   **VIVIENNE PRYOR:** YES, MA'AM, I AM. GOOD MORNING. MY NAME IS  
17   VIVIENNE PRYOR. I AM AN S.E.I.U. STEWARDESS AND I HAVE BEEN A  
18   COUNTY EMPLOYEE FOR THE LAST 30 YEARS. I SPENT MY TRAINING AT  
19   HUBERT HUMPHREY COMPREHENSIVE HEALTH CENTER, UNDER THE  
20   GUIDANCE OF A GREAT SUPERVISOR AND STAFF. BECAUSE OF THE  
21   DEDICATION AND HARD WORK I SAW THERE, I KNEW I WOULD PURSUE A  
22   CAREER WITH THE L.A. COUNTY WORK FORCE. I KNOW GOING TO WORK  
23   IN THE COUNTY, THERE WOULD BE THINGS I WOULD HAVE TO  
24   SACRIFICE. I NEVER THOUGHT I WOULD BE GIVING UP SO MUCH TO  
25   WORK IN THE COUNTY. I AM GIVING UP A FAIR COMPENSATION AND THE





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1 TITLE AS PHLEBOTOMY TECH 1, IN THE SHERIFF'S DEPARTMENT. AS OF  
2 2006, THE PHLEBOTOMY TECHS IN CALIFORNIA HAD TO BE CERTIFIED  
3 TO WORK. THE FIVE OF US THAT WERE CERTIFIED AS PHLEBOTOMY TECH  
4 2S. THE REST ARE PHLEBOTOMY TECH 1S. HOWEVER, WE ALL HOLD THE  
5 SAME COUNTY CLASS, THE PHLEBOTOMY TECH 1S, AND EARNED THE SAME  
6 SALARY, EVEN THOUGH AS A LICENSED 2, WE PERFORM MORE DIFFICULT  
7 BLOOD DRAWS AND PROCEDURES. EACH OF THE STATE LICENSE  
8 PHLEBOTOMY TECH 2S IN THE SHERIFF'S DEPARTMENT ARE REQUESTED  
9 TO HOLD THEIR APPROPRIATE COUNTY CERTIFICATION OF PHLEBOTOMY  
10 TECH 2. THE PROBLEM IS, THE SHERIFF'S DEPARTMENT, UNLIKE  
11 D.H.S., DOES NOT HAVE ANY BUDGET FOR THE PHLEBOTOMY TECH 2  
12 ITEM. THIS MEANS, AFTER 30 YEARS OF SERVICE AND AFTER USING MY  
13 OWN TIME TO GET THE PHLEBOTOMY TECH LICENSE, THE SHERIFF'S  
14 DEPARTMENT HAS NO PROMOTIONAL OPPORTUNITIES FOR ME AND THE PAY  
15 IS LESS THAN D.H.S.. I ASK, DOES THIS MAKE ANY SENSE? I  
16 TESTIFY HERE TODAY ON BEHALF OF OTHER PHLEBOTOMY TECH 2S TO  
17 ASK FOR FAIR AND WHAT IS RIGHT BECAUSE THIS SITUATION IS NOT  
18 BEING RECTIFIED. WE ASK THAT YOU UPGRADE THE PHLEBOTOMY TECH 1  
19 ITEM IN THE SHERIFF'S DEPARTMENT BUDGET TO PHLEBOTOMY TECH 2,  
20 AS THAT IS THE RIGHT AND FAIR THING TO DO. WE WORK IN A  
21 DANGEROUS ENVIRONMENT WITH A HIGH OUTBREAK OF M.R.S.A. AND  
22 HEPATITIS AND HAVE A VERY HIGH PATIENT CASELOAD. ON ANY GIVEN  
23 DAY, WE DRAW FROM 90 TO 152 PATIENTS, BLOOD BETWEEN TWO  
24 PHLEBOTOMISTS AT MID CENTRAL JAIL. YET PHLEBOTOMY TECH 1S IN  
25 D.H.S. EARN MORE AND HOLD APPROPRIATE TITLE. WE PERFORM A HIGH



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1 VOLUME OF UNIPUNCTURES, THE ARTERIAL PUNCTURES, WHICH REQUIRE  
2 A STATE LICENSE OF A PHLEBOTOMY TECH 2. WE HAVE A HIGH  
3 PROPORTION OF DRUG USE PATIENTS WHICH REQUIRE A HIGH  
4 PROPORTION OF ARTERIAL PUNCTURES. THE SHERIFF'S DEPARTMENT  
5 REQUIRES US TO PERFORM THESE SPECIAL PROCEDURES, EVEN THOUGH A  
6 CO-WORKER WHO NEVER WENT TO SCHOOL, AND NEVER OBTAINED THE  
7 PHLEBOTOMY TECH 2 STATE LICENSE IS NOT REQUIRED TO. YET WE  
8 HAVE THE SAME TITLE AND THE SAME PAY. THANK YOU FOR ADDRESSING  
9 THIS ISSUE WITH THE FAIRNESS AND SOUND JUDGMENT.

10

11 **C.E.O. FUJIOKA:** IF I CAN GET A COPY OF HER STATEMENT, I'LL ASK  
12 OUR DEPARTMENT TO LOOK AT THAT ISSUE.

13

14 **SUP. BURKE, CHAIR:** ALLISON TUFEL, HAS SHE ALREADY TESTIFIED?  
15 SHE WAS IN THAT OTHER GROUP, RIGHT? IS THERE ANYONE ELSE WHO  
16 WISHES TO SPEAK AT THIS TIME? SUPERVISOR YAROSLAVSKY, DID YOU  
17 WANT TO ASK FOR A SUMMARY REPORT?

18

19 **SUP. YAROSLAVSKY:** ARE THE DEPARTMENT HEADS HERE?

20

21 **CLERK SACHI HAMAI:** YES.

22

23 **SUP. YAROSLAVSKY:** CAN I ASK PHILIP BROWNING AND MARV SOUTHARD  
24 AND...

25



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1    **SUP. BURKE, CHAIR:** DR. FIELDING?

2

3    **SUP. YAROSLAVSKY:** DR. FIELDING, THANK YOU, TO COME FORWARD. I  
4    THINK YOU KNOW WHAT I ASKED YOU TO COME FORWARD ABOUT. I  
5    LEARNED YESTERDAY-- MAYBE OTHER PEOPLE LEARNED IT EARLIER, BUT  
6    I LEARNED IT LATE YESTERDAY, ABOUT THIS PLAN THAT WAS AFOOT TO  
7    SHIFT, I MAY BE OFF BY A FEW DOLLARS, BUT ABOUT \$5 MILLION  
8    FROM THE DEPARTMENT OF PUBLIC HEALTH TO THE DEPARTMENT OF  
9    MENTAL HEALTH AND D.P.S.S.. I HAVE TWO ISSUES. ONE IS A  
10    PROCESS ISSUE AND ONE IS THE SUBSTANTIVE POLICY ISSUE. THE  
11    PROCESS ISSUE IS, THIS IS NOT THE FIRST TIME THIS HAS COME UP  
12    WITH ME THIS WEEK, IS I HEARD FROM PEOPLE IN THE COMMUNITY,  
13    CONTRACTORS WHO WERE AWARE OF BUDGET DECISIONS THAT WERE BEING  
14    HATCHED BEFORE ANYBODY APPROVED IT. IN FACT, OUR BEST SOURCES  
15    HAVE BECOME PEOPLE IN THE COMMUNITY WHO HAVE SAID, "DO YOU  
16    KNOW WHAT THE COUNTY ADMINISTRATION IS COOKING UP TO DO?" I  
17    DON'T LIKE HEARING IT THAT WAY. I DON'T THINK YOU WOULD LIKE  
18    TO HEAR IT THAT WAY IF YOU WERE IN MY SHOES EITHER. SO FROM A  
19    PROCESS POINT OF VIEW, MR. FUJIOKA, I WOULD ASK YOU PERSONALLY  
20    TO LOOK INTO HOW THIS STUFF IS STARTING TO DRIBBLE OUT AND  
21    LET'S GET BACK TO THE WAY IT WAS WHEN THE DECISIONS BEFORE  
22    THEY WERE PRESENTED AS A FAIT ACCOMPLI TO THE PUBLIC, WERE  
23    DECIDED UPON BY THE BOARD. AND I THINK THIS IS SUCH AN ISSUE  
24    THAT'S GOING TO ULTIMATELY HAVE TO BE DECIDED BY THE BOARD,  
25    WHICH IS THE SECOND PROCESS ISSUE WHICH I GOT FROM MY STAFF. I



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1 DON'T KNOW IF IT'S ACCURATE OR ACCURATELY PORTRAYED, BUT THAT  
2 SOMEHOW YOU ALL BELIEVE THAT SHIFTING \$5 MILLION FROM ONE  
3 PROGRAM TO ANOTHER WAS AN ADMINISTRATIVE DECISION THAT COULD  
4 BE MADE WITHOUT CONSULTATION OF THE BOARD AND WITHOUT THE  
5 APPROVAL OF THE BOARD. MAYBE TECHNICALLY YOU CAN DO THAT, BUT  
6 WE HAVE NEVER OPERATED THAT WAY AND I KNOW IN MY PRIOR LIFE,  
7 YOU COULDN'T MAKE A \$5 MILLION TRANSFER FROM ONE PLACE TO  
8 ANOTHER WITHOUT THE APPROVAL OF THE GOVERNING BODY, AND I  
9 THINK WE ARE STILL THE GOVERNING BODY.

10

11 **C.E.O. FUJIOKA:** ABSOLUTELY THE GOVERNING BODY. THAT SHOULD NOT  
12 HAVE HAPPENED. THIS ISSUE WAS BROUGHT TO OUR ATTENTION LAST  
13 WEEK. WE NEED TO TAKE THE NEXT WEEK OR SO TO SORT THROUGH THIS  
14 AND GIVE THIS BOARD A REPORT BECAUSE, YOU'RE RIGHT, IT'S A  
15 POLICY DECISION. I'M SORRY FOR INTERRUPTING YOU.

16

17 **SUP. YAROSLAVSKY:** NO, THAT'S ALL RIGHT. GO AHEAD AND FINISH,  
18 IF YOU WANT.

19

20 **C.E.O. FUJIOKA:** NO, THAT'S MY POINT, BECAUSE I SHARE THE  
21 STRONG CONCERN, WHAT WE NEED TO LOOK AT THIS, THE SHIFT OF ANY  
22 FUNDS, I DON'T CARE IF IT'S A DOLLAR, WHEN IT IMPACTS COUNTY  
23 PROGRAM, SHOULD BE BROUGHT TO THIS BOARD. SO WE SHOULD DO  
24 THAT.

25



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1    **SUP. YAROSLAVSKY:** SO THE NEXT THING THAT IS A POLICY ISSUE,  
2    AND I'M NOT GOING TO GO INTO A LOT OF DETAIL. IF YOU WANT TO,  
3    I CAN, I'M PREPARED TO IF WE WANT TO, BUT IN THE INTEREST OF  
4    TIME, LET ME JUST TELL YOU HOW I SEE THIS. IF THE REASON YOU  
5    WANTED TO SHIFT MONEY FROM DEPARTMENT OF PUBLIC HEALTH FOR ITS  
6    OUTREACH PROGRAM BACK TO YOUR DEPARTMENTS BECAUSE YOU NEED  
7    MONEY, THAT'S ONE THING. I THINK THAT THERE ARE A HUNDRED WAYS  
8    TO TRY TO FIND MONEY WITHOUT PUNISHING ANOTHER PROGRAM. IF  
9    THERE'S ANOTHER REASON FOR IT, AS HAS BEEN SUGGESTED TO ME,  
10    THAT THERE'S A PERCEPTION THAT PUBLIC HEALTH HAS NOT DONE  
11    ANYTHING WITH THE MONEY, THAT IT'S NOT ADEQUATELY-- PROPERLY  
12    SPENT-- I SHOULDN'T SAY PROPERLY, BUT EFFECTIVELY SPENT THE  
13    MONEY AND THAT SORT OF THING-- THEN THAT'S ANOTHER ISSUE, AND  
14    WE OUGHT TO DELVE INTO THAT AND GET THE FACTS ABOUT THAT.  
15    THERE IS CERTAINLY A DIFFERENT VIEW OF THAT FROM THE  
16    DEPARTMENT OF PUBLIC HEALTH, AND ON MY PART, I AM NOT GOING TO  
17    SAY THEY'RE DOING 100 PERCENT A-PLUS WORK, NEITHER ARE ANY OF  
18    US, BUT I THINK THEY HAVE MADE A SIGNIFICANT CONTRIBUTION TO  
19    THEIR MISSION, TO OUR MISSION THROUGH THIS PROGRAM. THERE ARE  
20    THINGS THAT THE PUBLIC HEALTH OUTREACH PROGRAM CAN DO THAT  
21    D.P.S.S. AND MENTAL HEALTH MAY NOT BE ABLE TO DO, ESPECIALLY  
22    IN CERTAIN POPULATIONS, CERTAIN INDIVIDUALS WHO MAY FIND IT  
23    MORE-- EASIER TO TALK TO A PUBLIC HEALTH PERSON THAN TO A  
24    WELFARE WORKER OR OUTREACH PERSON. I MEAN, THERE ARE A LOT OF  
25    ISSUES HERE, ESPECIALLY WITH THE SUBSTANCE ABUSE OUTREACH TYPE



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1 PROGRAM THAT FIELDING'S DEPARTMENT HAS BEEN UNDERGOING. AND SO  
2 BEFORE A DECISION LIKE THIS IS MADE, I THINK THAT BE KIND OF  
3 DISCUSSION HAS TO TAKE PLACE, AND I WOULD LIKE TO THINK THAT  
4 BE EVEN UNDER THE NEW GOVERNANCE STRUCTURE, THAT I KNOW THAT  
5 THERE IS A GREATER RETICENCE TODAY FOR DEPARTMENT HEADS TO  
6 TALK TO BOARD OFFICES TO THAN EVER BEFORE. IT'S ALMOST LIKE  
7 RUSSIA USED TO BE, BUT I'M TELLING YOU THAT I WANT YOU TO TALK  
8 TO ME. I'M ASKING YOU TO TALK TO ME AND TALK TO MY STAFF, AND  
9 I'M ASKING YOU TO TALK TO ANYBODY ELSE UP HERE WHOSE STAFF MAY  
10 BE INTERESTED IN THIS. I'M NOT ONLY ASKING YOU, I'M EXPECTING  
11 YOU TO DO THAT, BECAUSE THESE DECISIONS CAN'T BE HATCHED IN A  
12 VACUUM. YOU MAY BE RIGHT, AT THE END OF THE DAY, YOU MAY BE  
13 RIGHT AND PHIL AND MARV AND JOHN, YOU ALL KNOW, I'LL HEAR YOU  
14 OUT AND IF YOU GUYS MAKE A PERSUASIVE CASE BASED ON THE FACTS,  
15 AND MY INSTINCTS WERE WRONG, I'LL BE THE FIRST ONE TO SAY IT,  
16 YOU'RE RIGHT, I DO IT 10 TIMES A DAY. BUT I CAN'T FEEL  
17 COMFORTABLE ABOUT A DECISION WHICH I DON'T KNOW ANYTHING  
18 ABOUT, WHICH IS JUST HAPPENING IN A VACUUM AND JUST, POOF,  
19 COMES OUT OF LEFT FIELD AND NOT ONLY OUT OF LEFT FIELD , IT  
20 COMES OUT OF THE BLEACHERS, BECAUSE IT DIDN'T EVEN COME FROM  
21 THE COUNTY FAMILY. IT CAME FROM MY CONSTITUENTS WHO FOUND OUT  
22 ABOUT IT HOWEVER THEY FOUND OUT ABOUT IT, AND CAME BACK TO ME.  
23 MY INSTINCTS ARE THAT THIS IS NOT A GOOD IDEA TO RAID HIS  
24 PROGRAM TO FUND YOUR PROGRAM. I'M NOT SAYING YOUR PROGRAM IS  
25 NOT A GOOD PROGRAM, AND I DON'T KNOW WHETHER YOU NEED THE



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1    ADDITIONAL MONEY OR NOT. YOU MAY NEED IT, AND IF YOU DO, WE'LL  
2    TRY TO FIGURE OUT A WAY TO DO IT, BUT BY RAIDING A PROGRAM,  
3    WHICH I FOUND TO BE QUITE EFFECTIVE, IS TROUBLESOME TO ME, SO  
4    THAT'S ALL I'M GOING TO SAY ABOUT IT. I'M HAPPY TO HEAR YOUR--  
5    I'D LIKE TO HEAR YOUR RESPONSE, BUT JUST, PROCESS-WISE, I  
6    WOULD JUST LIKE IN THE FUTURE THAT WE HEAR THIS.

7

8    **SUP. KNABE:** MADAM CHAIR? JUST TO PIGGYBACK ON ZEV'S COMMENTS,  
9    I TOTALLY AGREE WITH ZEV, AND AS IT RELATES TO THE PROCESS. I  
10    THINK THAT'S IMPORTANT. BUT I ALSO THINK THERE'S ANOTHER SIDE.  
11    HE AND I MAY NOT AGREE ON THE OUTCOME BECAUSE WE'VE HEARD FROM  
12    COMMUNITY QUITE THE OPPOSITE THAT WE DON'T THINK THE PUBLIC  
13    HEALTH DEPARTMENT IS DOING AN EFFECTIVE JOB, AND IT MAY BE. SO  
14    YOU NEED TO SORT THOUGHT THAT, BILL, AND GET US BACK.

15

16    **C.E.O. FUJIOKA:** ABSOLUTELY.

17

18    **SUP. KNABE:** BUT THAT PROCESS THAT ZEV IS REFERRING TO ABOUT  
19    TALKING TO US IS EXTREMELY IMPORTANT.

20

21    **C.E.O. FUJIOKA:** I'D LIKE TO COMMENT ON THAT, BECAUSE I HEARD  
22    COMMENTS-- I'M HEARING YOUR COMMENTS, I HEARD COMMENTS ABOUT  
23    THE NEW STRUCTURE. THIS IS NOT THE CONSEQUENCE OR THE BY-  
24    PRODUCT OF THE STRUCTURE, BECAUSE IT'S CLEAR THAT THERE'S BEEN  
25    NO RESTRICTIONS PLACED WHATSOEVER ON DEPARTMENT HEADS TO TALK





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1 TO EITHER YOUR STAFF OR YOU INDIVIDUALLY. THE ONE THING WE  
2 HAVE ASKED, IF YOU'VE TALKED TO THE BOARD STAFF OR A BOARD  
3 MEMBER, IS THAT THAT INFORMATION SHARED WITH US, THIS BODY IS  
4 ABSOLUTELY THE GOVERNING BODY. THIS WAS AN ISSUE THAT CAUGHT  
5 US BY SURPRISE AS MUCH AS THE BOARD OFFICE. WE WERE INFORMED  
6 LAST WEEK. A PROCESS, ANY PROCESS, HAS TO BE ROOTED IN STRONG  
7 COMMUNICATION. THAT COMMUNICATION HAS TO BE NOT ONLY WITH MY  
8 OFFICE BUT, MORE IMPORTANTLY, WITH THIS BOARD OFFICE, AND SO  
9 IN THE NEXT WEEK, WE'RE GOING TO SORT THROUGH THIS AND COME TO  
10 YOU WITH A RECOMMENDATION, BECAUSE THE LAST THING I NEED IS  
11 FOR A BOARD OFFICE AND FOR MY FOLKS TO SAY, "GUESS WHAT, THE  
12 BOARD OFFICE IS GETTING CALLS FROM DIFFERENT PROVIDER GROUPS,  
13 CONSTITUENTS, WHOMEVER, ABOUT AN ISSUE THAT WAS NOT RAISED TO  
14 OUR LEVEL ", AND SO WE ALSO HAVE CONCERNS. BUT TO HEAR THAT, I  
15 NEED TO COME OUT AND SAY THIS IS NOT THE ADMINISTRATIVE  
16 STRUCTURE. THIS WAS A MISTAKE THAT WAS MADE AND WE'LL ADDRESS  
17 IT RIGHT NOW.

18

19 **SUP. BURKE, CHAIR:** WELL, YOU KNOW, WE WERE INFORMED THAT YOUR  
20 OFFICE WAS GIVEN NOTICE IN JANUARY OF THE PROPOSED CHANGE AND  
21 IT CAME OUT OF A CALIFORNIA INSTITUTE OF MENTAL HEALTH STUDY  
22 WHICH PROVIDED THE ANALYSIS THAT SOME OF THE PEOPLE WERE NOT  
23 RECEIVING THE SERVICES AND THAT THEY WERE RELUCTANT IN ORDER  
24 TO IDENTIFY THEMSELVES AS NEEDING THE SERVICES, SO THAT, YOU  
25 KNOW, TO ME, IT'S A COUPLE OF THINGS. IT'S NOT OBVIOUSLY



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1   SOMEHOW IT SHOULD COULD HAVE TO THE BOARD. THAT, I'M NOT  
2   TALKING ABOUT, BUT INCIDENTALLY, YOU KNOW, SOME OF YOUR STAFF  
3   BELIEVE THEY ARE NOT ALLOWED TO TALK TO THE BOARD. THEY HAVE  
4   SAID THAT TO US, THAT, YOU KNOW, "WHEN WE CONTACT THEM--"

5

6   **C.E.O. FUJIOKA:** FROM MY OFFICE?

7

8   **SUP. BURKE, CHAIR:** YES. SOME OF THE PEOPLE IN YOUR OFFICE  
9   BELIEVE THAT THEY ARE NOT ALLOWED TO TALK TO THE BOARD.

10

11   **C.E.O. FUJIOKA:** BUT YET WE HAVE REGULAR CONVERSATIONS WITH  
12   YOUR BOARD DEPUTIES, IF NOT ON A DAILY, OFTENTIMES EVEN MORE  
13   FREQUENTLY THAN JUST DAILY. IF THAT'S SO, AND I BELIEVE YOU,  
14   THEN THAT SHOULD BE BROUGHT TO MY ATTENTION BECAUSE THAT'S  
15   UNACCEPTABLE. I'M LOOKING AT AN EMAIL RIGHT NOW FROM STAFF  
16   THAT SAYS WE WERE NOTIFIED OF THIS LAST WEEK. IF SOMEONE IN MY  
17   OFFICE IS TELLING ME SOMETHING THAT'S NOT TRUE, I'D HAVE A  
18   SERIOUS CONCERN WITH THAT, BECAUSE BEING FORTHRIGHT, AT LEAST  
19   WITH, YOU KNOW, MY OWN FOLKS, IS PARAMOUNT. I WON'T ACCEPT  
20   ANYTHING LESS THAN SOMEONE BEING HONEST WITH ME, BUT I HAVE  
21   SOMETHING ON MY SCREEN SAYING "WE FOUND OUT LAST WEEK, OUR  
22   FOLKS STARTED TO SCRAMBLE YESTERDAY, WE STARTED HEARING ABOUT  
23   CONCERNS, PARTICULARLY FROM SUPERVISOR YAROSLAVSKY'S OFFICE."  
24   SO WE WILL SORT THIS THROUGH. IF YOU'RE UNHAPPY, I CAN TELL  
25   YOU, I'LL SHARE THAT, I'LL BE EVEN MORE UNHAPPY THAN THAT, BUT



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1 TO BE IN THIS SITUATION TODAY TO TALK ABOUT SOMETHING OF THIS  
2 MAGNITUDE, ESPECIALLY THIS DOLLAR AMOUNT, MAKES NO SENSE. IT  
3 DOESN'T. BUT IF OUR FOLKS IF SOMEONE FROM MY OFFICE, LET ALONE  
4 A LINE OFFICE, A LINE DEPARTMENT, PEOPLE IN MY OFFICE SAY THEY  
5 CAN'T TALK TO YOUR OFFICE, THAT MAKES NO SENSE.

6

7 **SUP. BURKE, CHAIR:** I'M GLAD TO HEAR THAT.

8

9 **C.E.O. FUJIOKA:** IT JUST DOES. IT DOESN'T SPEAK TO GOOD  
10 GOVERNMENT, FOR NOT TALKING TO EACH OTHER.

11

12 **SUP. BURKE, CHAIR:** ONE OF THE THINGS THAT I'M INTERESTED IN IS  
13 MAKING SURE THAT THE SERVICES ARE PROVIDED.

14

15 **C.E.O. FUJIOKA:** ABSOLUTELY.

16

17 **SUP. BURKE, CHAIR:** AND MAYBE IT'S NECESSARY TO IDENTIFY  
18 HOMELESS FUNDS THAT CAN GO IN TO PROVIDE SOME OF THESE  
19 SERVICES.

20

21 **C.E.O. FUJIOKA:** WE'LL FIND A WAY TO ADDRESS THIS.

22

23 **SUP. BURKE, CHAIR:** AND I DON'T CARE WHO PROVIDES THEM, BUT IT  
24 SEEMS TO ME THEY SHOULD BE PROVIDED BY THE PLACE THAT'S MOST  
25 APPROPRIATE TO PROVIDE THE SERVICES AND HAS THE MACHINERY TO



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1 REPORT FOR THESE-- ALL OF THESE ARE AGENCIES THAT WORK FOR  
2 BOTH DEPARTMENTS, YOU SEE. SO MY CONCERN, WHEN I GOT ALL THESE  
3 LETTERS FROM ALL OF THESE AGENCIES, WHAT'S IT SAY, WELL, WHY  
4 SHOULDN'T THESE AGENCIES CONTINUE UNDER A DIFFERENT  
5 DEPARTMENT? WHAT DIFFERENCE DOES IT MAKE WHO THE DEPARTMENT  
6 HEAD IS IF THE SERVICES ARE GOING TO BE PROVIDED BY THOSE SAME  
7 AGENCIES THAT HAVE BEEN GIVEN THE RESPONSIBILITY, BUT WHEN  
8 THEY GET INTO A DIFFERENT DEPARTMENT, MAYBE THE MECHANISM WILL  
9 BE THERE FOR THEM TO REPORT ON THE OUTCOMES. SO THAT'S REALLY  
10 MY CONCERN, IS WHERE THE SERVICES WILL BE PROVIDED AND MOST  
11 EFFECTIVELY, AND IF, IN FACT, THERE HAVE BEEN REPORTS THAT  
12 THEY WERE NOT BEING PROVIDED EFFECTIVELY, I THINK THERE SHOULD  
13 BE A RESPONSE TO THAT ISSUE. AND THIS IS THE FACT SHEET THAT  
14 WE RECEIVED INITIALLY.

15  
16 **SUP. MOLINA:** MAY I ASK A QUESTION, MISS BURKE? IT'S MY  
17 UNDERSTANDING THAT THERE WAS A CLUSTER MEETING IN WHICH THERE  
18 WAS A PROTOCOL THAT WAS ESTABLISHED REGARDING BOARD  
19 NOTIFICATIONS OF CONTRACT AND PROGRAM CHANGES AND FUNDING  
20 REDIRECTIONS. ARE YOU NOT FAMILIAR WITH THIS PROTOCOL?

21  
22 **C.E.O. FUJIOKA:** I SAW THAT THIS MORNING OR LAST NIGHT, BEFORE  
23 I WAS AWARE--



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1   **SUP. MOLINA:** SO WHEN THEY ASSIGN A PROTOCOL, YOU DON'T -- WHEN  
2   THEY-- YOU ASSIGNED SOMEBODY TO ATTEND THAT MEETING THAT  
3   APPROVED THIS PROTOCOL, THEY DON'T SHARE IT WITH YOU?

4

5   **C.E.O. FUJIOKA:** I JUST SAW IT EITHER LAST NIGHT OR THIS  
6   MORNING.

7

8   **SUP. MOLINA:** DR. FIELDING, HAVE YOU SEEN IT?

9

10   **DR. JONATHAN FIELDING:** I HAVE NOT SEEN THAT, BUT CERTAINLY  
11   THAT IS OUR PRACTICE. IT WAS NOT IN OUR CLUSTER, I BELIEVE.

12

13   **SUP. MOLINA:** OH, YOU'RE NOT IN THAT CLUSTER.

14

15   **DR. JONATHAN FIELDING:** NO.

16

17   **SUP. MOLINA:** HOW ABOUT YOURSELF, MR. SOUTHARD?

18

19   **MARVIN J. SOUTHARD:** I'M ALSO IN THE HEALTH CLUSTER, SO I  
20   HAVEN'T SEEN THAT. DR. FIELDING WAS SAYING ,THAT'S OUR  
21   PRACTICE TO TALK TO THE BOARD OFFICERS ABOUT ANY SIGNIFICANT  
22   FUNDING CHANGES THAT WE ENGAGE IN.

23

24   **DR. JONATHAN FIELDING:** I THINK THEY ARE PROTOCOLS FOR  
25   D.C.F.S..



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1

**SUP. MOLINA:** IT'S FOR D.C.F.S., BUT IT'S THE SAME CLUSTER IN ALL OF THAT, WHERE THEY ALL DISCUSS IT TOGETHER AND IT SAYS VERY CLEARLY, BECAUSE THERE WAS A VIOLATION OR THERE WAS A SAME PROBLEM FOR CHILDREN SERVICES, SO THE CLUSTER DEVELOPED A PROTOCOL. AND WHILE I UNDERSTAND THAT MENTAL HEALTH AND PUBLIC HEALTH DID NOT HAVE IT, D.P.S.S. CERTAINLY DID, IT'S PART OF THAT CLUSTER, AND IT'S PROBABLY A PROTOCOL THAT SHOULD BE ESTABLISHED, IF DEPARTMENT HEADS DON'T UNDERSTAND THIS, REALLY BASIC. IT WAS MOSTLY AN INFORMATIONAL THING. IT DOESN'T EVEN SAY ON HERE. IT HAS-- IT'S A NOTIFICATION PROCESS MORE SO THAN AN ABSOLUTELY YOU MUST TELL US BEFOREHAND. WE DIDN'T EVEN HAVE THIS--

14

**C.E.O. FUJIOKA:** I KNOW IT'S IN THIS DOCUMENT, BUT EVEN WHAT'S MORE IMPORTANT, IT'S A FUNDAMENTAL REQUIREMENT THAT SHOULD EXIST, REGARDLESS OF WHETHER OR NOT IT'S ON THAT FORM OR IF IT'S IN A SPECIFIC CLUSTER. IT'S SOMETHING THAT EACH DEPARTMENT HEAD SHOULD DO.

20

**SUP. MOLINA:** I UNDERSTAND, AND I THINK THAT'S THE ISSUE THAT I HAVE. IT'S A SHAME WE HAVE TO DEVELOP THESE KINDS OF PROTOCOLS WHEN IT'S ASSUMED-- AND IT WAS DONE FOR CHILDREN'S SERVICES, BECAUSE WE DID THE SAME THING. WE GOT THE LETTERS THAT SOME OF THE PROGRAMS WERE BEING CUT. WE WEREN'T BEING INFORMED, AND SO



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1 WE WERE SORT OF CAUGHT FLAT-FOOTED WHEN IT CAME TO US. AND IN  
2 THIS INSTANCE, AS WELL, IF IT'S ALREADY BEEN IN THE PROTOCOL,  
3 MY CONCERN IS-- AND IT SHOULD BE. DEPARTMENT HEADS SHOULD  
4 UNDERSTAND SOME BASIC UNDERSTANDING AND WE DON'T HAVE TO WRITE  
5 PROTOCOL POLICIES IN ORDER TO MAKE IT HAPPEN. BUT OBVIOUSLY  
6 WHAT I'M CONCERNED ABOUT THIS ONE, AND I'M JUST FINDING OUT,  
7 NOW IS THAT IT WAS DISCUSSED IN A CLUSTER MEETING AND IT WAS  
8 AGREED UPON, AND IT'S NOT JUST FOR CHILDREN'S SERVICES, IT'S  
9 FOR THE ENTIRE CLUSTER. AND SO WHAT'S GOOD FOR ONE DEPARTMENT  
10 SHOULD WORK FOR OTHERS. THIS IS A PERFECT EXAMPLE, TWO MONTHS  
11 LATER HAVING THE SAME INCIDENT, LET ALONE THE REDIRECTION OF  
12 FUNDS, WHICH I'M SURE I DON'T UNDERSTAND HOW THAT HAPPENED,  
13 BUT WE'LL WAIT FOR YOU TO SHARE WITH US HOW THAT'S DONE.

14

15 **C.E.O. FUJIOKA:** UNFORTUNATELY, MIGUEL IS NOT HERE, WHO RUNS  
16 THAT PARTICULAR CLUSTER. HE'S HAD AN EMERGENCY HE HAS TO DEAL  
17 WITH. I'M LOOKING AT EMAILS FROM HIMSELF AND HIS STAFF. WHAT  
18 HAS HAPPENED TODAY, AND I COULD-- I'M TRYING TO BE PRETTY  
19 STRAIGHTFORWARD AND CALM WITH THIS, BUT THERE'S NO LEVEL OF  
20 ACCEPTABILITY HERE. THIS IS TOTALLY WRONG. THIS SHOULD NOT  
21 HAVE OCCURRED. WE HAVE INFORMATION FROM OUR STAFF THAT SPEAKS  
22 TO HOW AND WHEN WE RECEIVED THIS INFORMATION. WHAT I WANT TO  
23 DO ON A GO FORWARD BASIS, IS FIRST ADDRESS THIS PARTICULAR  
24 ISSUE AND COME FORWARD TO GIVE ME A LITTLE TIME WITH THE  
25 RECOMMENDATION HOW WITH WE'LL HANDLE THIS ISSUE AND HOW WE





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1 SHOULD FUND IT OR NOT FUND IT. ON AN OVERALL BASIS, WE'LL  
2 REAFFIRM WITH THE DEPARTMENT HEADS A RESPONSIBILITY, AND WITH  
3 OUR OWN STAFF TO COMMUNICATE WITH THIS BOARD. I'M ALSO GOING  
4 TO REAFFIRM THE RESPONSIBILITY-- BECAUSE I'VE TOLD EACH ONE OF  
5 YOU, I DON'T BELIEVE IN SURPRISES. WHAT HAS HAPPENED IS IT'S  
6 JUST NOT ACCEPTABLE, SO WE WILL ADDRESS THIS, WE'LL DEAL WITH  
7 THIS.

8

9 **SUP. MOLINA:** VERY GOOD. THANK YOU.

10

11 **SUP. BURKE, CHAIR:** ALL RIGHT. ANY OTHER QUESTIONS? ANY OTHER  
12 QUESTIONS OF THE DEPARTMENT?

13

14 **SUP. ANTONOVICH:** WE DISCUSSED GOVERNANCE AND HOW WE WERE GOING  
15 TO OPERATE. THE CONCERNS THAT I HAD RAISED ARE THE FACT THAT  
16 THE BOARD IS THE GOVERNING BOARD HAS TO BE IN THE LOOP FROM  
17 THE BEGINNING TO THE END AND THE ATTEMPT AT REFORM WAS  
18 REMOVING THE GOVERNING BOARD AND AS A RESULT COMPROMISING THE  
19 INFORMATION THAT WE NEED AS A WHOLE TO MAKE POLICY DECISIONS.  
20 AND BY CREATING BARRIERS, YOU ELIMINATE THIS FREE FLOW, AND  
21 I'M HOPEFUL THAT WE WILL WORK THIS OUT SO THAT WE CONTINUE TO-  
22 - WE WILL, WE WILL WORK THIS OUT. AND NOT HAVE AN ABRIDGEMENT  
23 OF THAT FREE FLOW OF INFORMATION THAT WE'VE BEEN HAVING THE  
24 LAST FEW MONTHS. FOR A DEMOCRATIC BODY TO BE EFFECTIVE, WE  
25 NEED TO HAVE FREEDOM OF INFORMATION, AND FOR THE PUBLIC TO BE



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1 INFORMED, THEY NEED TO HAVE FREEDOM OF INFORMATION, BUT WHEN  
2 YOU CREATE BUREAUCRATIC WALLS, ALL OF A SUDDEN THE INFORMATION  
3 HITS A BARRIER AND THERE'S A LACK OF DATA, WHICH HELPS  
4 FORMULATE CONSTRUCTIVE POLICY. AND WE'RE GOING TO MAKE GOOD  
5 POLICY, WE NEED TO HAVE THIS TYPE OF DIALOG AND SO THIS IS AN  
6 ISSUE WHERE THE DEPUTY C.A.O.S AND I HAVE TO REALIZE THAT THAT  
7 INFORMATION HAS TO BE SHARED WITH THE GOVERNING BODY WHO MAKE  
8 THE FINAL DETERMINATION.

9

10 **C.E.O. FUJIOKA:** BUT THE ONE THING I'M EMPHASIZING IS THAT THE  
11 INFORMATION IS GIVEN TO US LAST WEEK. THIS WAS NOT A SITUATION  
12 WHERE WE WERE WITHHOLDING INFORMATION FROM THIS BOARD, AND SO  
13 THAT'S THE KEY. THAT'S WHAT-- AND THAT'S WHAT I'M PROBABLY  
14 MOST UPSET ABOUT, BECAUSE THIS IS NOT A CONSEQUENCE OF THE  
15 STRUCTURE. BECAUSE WE'RE TALKING ABOUT MOVING MONEY BETWEEN  
16 PROGRAMS WITHOUT THE BOARD APPROVING THAT APPROPRIATION CHANGE  
17 CHANGE. REGARDLESS OF THE STRUCTURE, THE BOARD HAS THE SOLE  
18 AUTHORITY TO PROVE APPROPRIATIONS OF ANY COUNTY DOLLARS, SO  
19 THAT'S THE KEY. ANYTHING ELSE ON THIS?

20

21 **SUP. BURKE, CHAIR:** ANYTHING FURTHER?

22

23 **SUP. MOLINA:** SHAME, SHAME, SHAME.

24



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1   **SUP. YAROSLAVSKY:** SO WE'RE GOING TO START WITH A CLEAN SLATE  
2   ON THIS ISSUE?

3

4   **C.E.O. FUJIOKA:** WE'RE GOING TO REPORT BACK ON THIS PARTICULAR  
5   ISSUE AND RECOMMEND HOW WE RECOMMEND ADDRESSING IT.

6

7   **SUP. BURKE, CHAIR:** WE DON'T NEED A MOTION. OKAY. I HAVE A  
8   MOTION, THERE'S NO FURTHER TESTIMONY, I MOVE THE BOARD RECEIVE  
9   AND FILE AND TAKE UNDER ADVISEMENT VARIOUS SUPPLEMENTAL BUDGET  
10   REQUESTS, COMMENTS MADE DURING THE PUBLIC BUDGET HEARINGS  
11   COMMENCING MAY 7TH, 2008, AND MAKE A FINDING THAT A NOTICE OF  
12   PUBLIC BUDGET HEARINGS WAS GIVEN IN ACCORDANCE WITH SECTION  
13   29080 OF THE GOVERNMENT CODE; THAT SAID HEARING COMMENCED ON  
14   THE 7TH DAY OF MAY, 2008, PURSUANT TO SAID NOTICE, AND AS  
15   REQUIRED BY SECTION 29081 OF THE GOVERNMENT CODE. I ALSO MOVE  
16   THAT THE BOARD CLOSE THE PUBLIC BUDGET HEARINGS FOR PURPOSES  
17   OF ORAL TESTIMONY, FINDING THAT THERE ARE NO PERSONS WHO HAVE  
18   NOT BEEN GIVEN THE OPPORTUNITY TO BE HEARD, BUT TO ALLOW  
19   MAXIMUM PUBLIC INPUT, PERMIT ADDITIONAL WRITTEN TESTIMONY AND  
20   REQUEST TO BE FILED THROUGH THE CLOSE OF BUSINESS FRIDAY, MAY  
21   16TH, 2008. IN ADDITION, THE BOARD RECONFIRMS THAT BUDGET  
22   DELIBERATIONS WILL BEGIN ON MONDAY, JUNE 16TH, AT 9:30 A.M..

23

24   **SUP. KNABE:** MADAM CHAIR, I'LL SECOND THAT, BUT COULD I JUST  
25   ADD A COMMENT? ONE THING I FORGOT TO MENTION IS TO THE C.E.O.,



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1 HOPEFULLY THAT ISSUE THAT WE RAISED ABOUT DOLLARS FOR  
2 ELECTRONIC MONITORING THAT I WANT TO MAKE SURE THAT THAT'S  
3 PART OF YOUR DISCUSSION INTERNALLY. OKAY?

4

5 **C.E.O. FUJIOKA:** YES.

6

7 **SUP. KNABE:** THANK YOU. I'LL SECOND THE MOTION.

8

9 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the  
5 Los Angeles County Board of Supervisors May 7, 2008

6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as  
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of  
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 8th  
16 day of May 2008 for the County records to be used only for  
17 authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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